NEJM CareerCenter

Career Guide

Physician jobs from the New England Journal of Medicine • June 2023



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Dear Physician:

As a physician about to enter the workforce or in your first few years of practice, you may be assessing what kind of practice will ultimately be best for you. The New England Journal of Medicine (NEJM) is the leading source of information for job openings for physicians in the United States. To assist you with your career advancement, this issue includes recent selections from our Career Resources section of NEJMCareerCenter.org.

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A career in medicine is challenging, and current practice leaves little time for keeping up with new information. While our commitment to delivering the highest-quality research and clinical content remains unchanged, NEJM is continually developing new features and enhancements to bring you the best, most relevant information each week in practical and clinically useful formats.

As an example, the popular Clinical Practice articles offer evidence-based reviews of topics relevant to practicing physicians. This edition includes the May 11, 2023, article, "Human Papillomavirus Vaccination." Or, you might also want to explore newly launched podcasts from NEJM and NEJM Group that are now freely available on Apple, Spotify, Google, Podbean, or wherever you listen to podcasts. From NEJM, Intention to Treat offers a behind-thescenes look at some of the most complicated, perplexing, and fascinating issues facing medicine today; while Not Otherwise Specified, hosted by Dr. Lisa Rosenbaum, features conversations with some of medicine's most innovative thinkers who delve into health care's toughest challenges and greatest promise. From NEJM Group, AI Grand Rounds features informal, expert conversations on the deep issues found at the intersection of artificial intelligence, machine learning, and medicine.

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On behalf of the entire New England Journal of Medicine staff, please accept my wishes for a rewarding career. Sincerely,

Eric J. Rubin, MD, PhD



Preparing for the Virtual Physician-Job Interview

The interview has become a new world, for now, with the pandemic, and both prospective employers and physician candidates are adjusting

By Bonnie Darves, a Seattle-based freelance health care writer

Physicians and other health care professionals know well that functioning and practicing medicine — in a pandemic is a very different and much altered experience from a year ago. Even though physicians and residents are often providing care in fraught and challenging environments, when it comes to looking for a new practice opportunity, they're not likely to find themselves at the point of care but rather in their living rooms. Interviews have gone virtual in a big way as the risks and logistics of the traditional site interview have prompted employers and even candidates to forgo site visits.

What this means is that both parties are having to adjust. Employers are increasingly vetting candidates without ever shaking hands or watching physicians interact in live group settings. Physicians are trying to figure out how to put their best face forward over video platforms such as Zoom, Skype, GoToMeeting, or Cisco Webex, to name a few, and how to make the most of what can be an awkward exchange.





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The good news for physicians is that this is a new and evolving experience for all involved. As such, it's important to keep in mind that many people, including employers and senior physicians on the call, might find the virtualvideo interview challenging. It's not a technology-proficiency test, after all. However, on the technology front, physicians who find themselves in jobsearch mode during the coronavirus pandemic should do their best to prepare themselves, their environment, and their computers or devices for a successful meeting. The means "attending" the session as professionally as possible and ensuring that extraneous factors or technology don't get in the way of a productive conversation.

Some of the prerequisites for virtual interviews are no different than they would be for a formal site-visit interview. First and foremost, look the part and dress professionally. It might feel awkward to don a suit or, for women, other formal business attire, but that's a must. Physicians should be well dressed, well groomed, and reasonably refreshed when going to a video interview. In other words, treat the experience as if it were a formal site interview that you traveled to and prepared for in advance. Leave the casual demeanor behind, or at least in the other room.

It's key to know exactly who will be on the video call and what their roles are, so that candidates can read bios and prepare accordingly. It's also appropriate to ask about the length of the interview and to request an agenda, if one will be prepared.

Following are some of the most important considerations in preparing for a video interview:

Prepare and "professionalize" the immediate environment. For starters, the room should be well and brightly lit and the background clean and free of clutter. That means ensuring that there isn't an unsightly stove or a television or even a stack of books or laundered T-shirts in view. As a background, a blank wall, an unembellished window, or a background cabinet with a non-distracting tasteful décor item all work well. Alternatively, many video platforms enable use of green-screen effects, which replace the actual background with a digital or virtual background. A word of caution is in order here: Candidates whose home environments are unsuitable and who want to use a background should opt for something clean and simple, not a potentially distracting image of a tropical beach, an old-growth forest, or a fake wine cellar. Finally, make sure that the lighting in the room is unobtrusive and doesn't interfere or produce visible glare.

Do a trial run and then take the time to record a hypothetical session with a friend or family member. In advance of a virtual interview, candidates should receive specific instructions on the technology that will be used, as well as a link for getting into the session. For those who haven't used the technology that will host the meeting, it's important to get a trial subscription and ensure they're familiar with the way it works and any features that might be used. Many physicians in primary care and internal medicine subspecialties have already had their trial by fire conducting patient virtual visits, but for others, video-meeting platforms might be new turf.

Get rid of noise and potential distractions. The interview setting should be quiet and calm. That means ensuring that background noises, including pets and family members, aren't a factor. Ideally, opt for a completely quiet room — and house or apartment — if possible, and close windows to minimize street noise. Even minor background sounds, such as someone starting a washing machine two rooms away, can be bothersome enough to be overheard or, worse, distract the interviewee. Of course, it goes without saying that cell phones should be silenced and that all computer notifications that might chime during the session are turned off.

Ensure optimal body and face positioning. Even virtual-meeting veterans have likely found out the hard way that having the face positioned too far up or down, and the computer screen below eye level, can affect the experience. The interviewee's head should be looking straight ahead, not down toward a keyboard, which could be very distracting to the interviewer(s). If a candidate is hunched over, for example, that will be visible to interviewers.

Having the computer or device properly elevated before the interview begins is key, so that the physician doesn't need to make adjustments during the session. And once the session is underway, it's important to maintain focus by not moving the head too much or looking off to the side. Even if that feels somewhat stiff, it won't come across that way to the interviewer. It's OK to use some body language, when appropriate, but that should be kept to a minimum because there's not a large room to "absorb" it. Finally, physicians who aren't sure how best to position their devices should ask for help from someone with virtual-meeting experience before the interview. In any event, the interviewee and the equipment should be positioned to enable natural-seeming eye contact between all parties.

Get the technology in order. First and foremost, ensure that the Internet connection is solid, and that the computer or device is fully charged and updated, so that it's not likely to interject with an "update-needed"

message. It's also a good idea to close out any applications and websites that might be running in the background, not only because of potential distraction but also to ensure that the call loads efficiently.

Second, although computers and devices have built-in speakers and some have microphones, the quality of that audio experience can vary considerably. Physicians who expect to attend multiple video interviews over a period of a few months should consider purchasing and installing high-quality USB audio technology. One of the frequent complaints that business people make these days about video meetings that involve potentially multiple attendees is that poor-quality audio from an attendee's computer is distracting.

The same goes for the video quality. Most laptops have an integrated web camera, but some might not, and older desktop computers likely don't have one. If the video quality on the computer is poor, it might be worthwhile to purchase a good-quality web camera. Then, ensure that it's optimally positioned — ideally above the screen, and look at the camera, not the screen, while speaking.

Finally, if the physician candidate might be asked to share a document or other item onscreen, preparing in advance is crucially important. Spending a fretful minute or two trying to get the requested item in view can be nervewracking for the physician and possibly annoying for the interviewer.

Some aspects of interviews haven't changed

After physicians have prepared their environments and equipment to support a successful interview, they should remember that even with the pandemic, the expectation is that the proceedings will be business focused. Just because there's not a conference room in the mix, it doesn't mean that casual behavior is okay. It isn't. The session likely will be conducted formally and highly professionally. As such, interviewees should avoid chitchat or lengthy discussion about the pandemic unless the interviewer raises the topic and seeks their perspective.

One thing to watch for in the video interview is that people sometimes talk over each other more than they might in a room, when they're anxious to make a point. That's never okay in a face-to-face meeting, and it's potentially more distracting (and apparent) within the confines of a video session. Because there is sometimes a brief lag after someone speaks, depending on the technology in use, it's advisable to wait an extra second or two before speaking.

As with any interview, candidates should ask questions at the end of the interview — about culture, team makeup, and roles and responsibilities and during proceedings if it's appropriate. Those questions should be prepared ahead of time. Candidate should also spend extra time researching the organization and reviewing any information that's available online about both the practice and the community. Without the benefit of a facility walkthrough, the physician candidate might need to elicit important information about the actual working environment, available equipment, and other factors that would affect daily practice. It also helps to keep the names of interview participants handy in any virtual roundtable interview involving more than three participants.

As with any type of interview, timely follow-up is important. Candidates should send an email thank-you note to key interviewers and any recruiter or staff member(s) who arranged the session, ideally within 24 hours. If the candidate is highly interested in the position, it's appropriate to express that in the thank-you note and to inquire about possible next steps.

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When Is It Time to Change Jobs?

By Nisha Mehta, MD, a physician leader whose work focuses on physician empowerment, community building, and career longevity in medicine

Statistically, the majority of physicians will change jobs within their first five years out of training. Additionally - even at later stages of physician careers — an increasing percentage of the physician population consider changes in their career. Physician turnover is an often talked about issue among hospital administrators and practice owners.

Why is this? Well, part of it has to do with the challenges associated with being a physician in the current health care landscape. My father, a cardiologist, spent four decades of his career with the same group. Many of his friends can say the same. On the other hand, I know a far lower percentage of colleagues who could say with confidence that they see themselves with the same group for the remainder of their careers. Aside from practical drivers of physician turnover, such as a desire to be closer to family or a change in the job of a significant other, many are finding their workplaces increasingly challenging. As consolidation within the health care space increases, physician demographics change, and the pressure to do more with less increases, more physicians find themselves asking if their situation is sustainable.

We all have aspects of our jobs that are pain points, and the expectation that any job will be perfect is unrealistic. How do you know you're not

just trading one set of pain points for another — which in a worst case scenario, is potentially worse elsewhere?

When considering a job change, I always recommend writing down the pain points at your current job, delineating which ones are dealbreakers, and which ones could potentially be changed if discussed openly with the employer. If you are planning on leaving anyways, it's advisable to first see if the current situation can be fixed. Although these conversations can be uncomfortable, ultimately if you're planning on leaving regardless, it may be that there's little to lose in trying. Similarly, ensuring that these same pain points are not present at the new job is prudent.

Factors such as salary, flexibility in work hours, opportunities for growth or promotion, dissatisfaction with the current job environment and the direction a company is going in, burnout, or other non-salary aspects of the compensation package are all examples of things that lead to job turnover that could potentially be negotiated with the current employer.

There are other factors which many see as writing on the wall that a change is inevitable. Sometimes these can be related to changes in ownership or management structure of a group, a confirmed trend toward cutting physician compensation or hiring patterns that suggest the physician's time at the job is limited, or administrative mandates that have been challenged and upheld, which leave the physician with the conclusion that they can't practice medicine in a way that they enjoy or feel is best for the patient.

Many people stay with jobs out of comfort or fear of change. Unfortunately, this leads to burnout, and ultimately is a threat to career longevity. If you're feeling unhappy with your job, it's time to either advocate for change within your current position, or consider other options.

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CLINICAL PRACTICE

Caren G. Solomon, M.D., M.P.H., Editor

Human Papillomavirus Vaccination

Lauri E. Markowitz, M.D., and Elizabeth R. Unger, M.D., Ph.D.

This Journal feature begins with a case vignette highlighting a common clinical problem. Evidence supporting various strategies is then presented, followed by a review of formal guidelines, when they exist. The article ends with the authors' clinical recommendations.

A 24-year-old woman is being seen for routine health care. She has not received any vaccinations against human papillomavirus (HPV). The patient initiated sexual activity at 18 years of age and has had three male sex partners. What would you recommend regarding HPV vaccination?

THE CLINICAL PROBLEM

ENITAL HPV INFECTION IS THE MOST COMMON SEXUALLY TRANSMIT-- ted infection in the United States.¹ Infection occurs in epithelial tissue, and transmission is generally by means of sexual contact. Most HPV infections are not noticed; more than 90% of new infections clear or become undetectable within 1 to 2 years. Persistent infection with some HPV types can progress over a period of years to cervical cancer as well as to other anogenital cancers, including cancers of the vagina, vulva, penis, and anus, and to cancer of the oropharynx.² The natural history of cervical HPV infection has been well described (Fig. 1). First HPV infection often occurs around the age that sexual encounters begin, with cervical precancers detected later, depending on the patient's age at cervical cancer screening. Cervical cancer is usually diagnosed decades after infection.³

More than 200 different HPV types have been identified, including approximately 40 types that infect mucosal epithelium.⁴ Twelve types have been defined as oncogenic (or high-risk), and 8 to 12 types as probably or possibly oncogenic. The HPV16 type has the highest risk of progression to cancer. Almost all cervical cancers are attributable to HPV. Worldwide, HPV16 and HPV18 are responsible for approximately 70% of cervical cancers and for an even greater percentage of other HPV-attributable cancers (i.e., those that are probably caused by HPV).² HPV6 and HPV11, which are not classified as oncogenic, cause almost all cases of anogenital warts and recurrent respiratory papillomatosis.⁵

In the United States, an estimated 42 million persons are infected with a diseasecausing genital HPV type, with approximately 13 million persons being newly infected each year.¹ Data from U.S. cancer registries are used to determine the annual number of HPV-associated cancers, which are defined as primary epithelial cancers at anogenital and oropharyngeal sites. Estimates of HPV-attributable cancers come from studies that detect and type the virus in cancer tissue.⁶ An estimated 37,300 new cases of HPV-attributable cancers occurred annually during the 2015–2019 period in the United States (Table 1).

In the United States, the most common HPV-attributable cancers are cervical cancers (approximately 11,100 cases per year) and oropharyngeal cancers (approximately 14,800 cases per year, most of which occur in men). The incidence of cervical cancer has been decreasing in the United States over the past several decades as

KEY CLINICAL POINTS

CLINICAL PRACTICE

HUMAN PAPILLOMAVIRUS VACCINATION

- Human papillomavirus (HPV) is a common sexually transmitted virus. Most HPV infections clear or become undetectable within 1 to 2 years, but persistent infection can lead to cervical, vaginal, vulvar, penile, anal, or oropharyngeal cancer.
- Among the oncogenic HPV types, HPV16 is the most likely type to progress to cancer and causes most of the HPV-attributable cancers in women and men.
- HPV vaccines target HPV types that cause most HPV-attributable cancers. In clinical trials, vaccines had high efficacy for the prevention of HPV vaccine-type attributable precancers. Protection after vaccination is long-lasting.
- In the United States, routine HPV vaccination is recommended at 11 or 12 years of age; vaccination can be started at 9 years of age. Vaccination is recommended through 26 years of age for previously unvaccinated persons. Shared clinical decision making regarding vaccination is recommended for some persons 27 to 45 years of age.
- Screening for cervical cancer, according to established guidelines, is recommended regardless of HPV vaccination history.



Figure 1. Natural History of Human Papillomavirus (HPV) Infection and Progression to Cervical Cancer. Shown are the uterine cervix and histologic changes in the cervix from infection, precancer, and cancer. HPV infection occurs most often through sexual contact, and peak prevalence is around the age of first sexual encounters. HPV infects the basal epithelial cells, most often at the endocervical-ectocervical junction, where epithelial disruption allows access. Most HPV infections clear or become undetectable within 1 to 2 years, but a small percentage persist and progress to precancers over periods of months to years. Most precancers regress, but a small percentage of persistent lesions progress to invasive cancer, most commonly over a period of more than a decade. The delay between precancer and cancer allows screening to be effective in detection of early lesions. The treatment of precancers detected by means of screening can prevent invasive cancer. HPV vaccination prevents infection and therefore also precancers and cancers.

that vary according to cancer. For example, rates burden of disease due to HPV. of cervical cancer are highest among Black and Hispanic women, whereas rates of oropharyngeal cancer are highest among White men.

Worldwide, an estimated 690,000 cancers are **CLINICAL PRESENTATION**

a result of early detection and treatment of pre- cases of cervical cancer and related deaths occur cancers during screening and follow-up, whereas in low- and middle-income countries, where the incidence of oropharyngeal cancer has been screening for cervical cancer is not widely availincreasing.⁸ In the United States, there are ethnic able. Highly effective prophylactic HPV vaccines and racial disparities in HPV-associated cancers can prevent HPV infection and decrease the

attributable to HPV each year, with cervical can- HPV infection is usually asymptomatic. No treatcer being the most common.⁹ The majority of ment is available for asymptomatic HPV infec-

From the Division of Viral Diseases, Na-

tional Center for Immunization and Re-

spiratory Diseases (L.E.M.), and the

Division of High-Consequence Patho-

gens and Pathology, National Center for Emerging and Zoonotic Infectious Diseases (E.R.U.), Centers for Disease Control

and Prevention, Atlanta. Dr. Markowitz

can be contacted at lem2@cdc.gov or at the Division of Viral Diseases, National

Center for Immunization and Respiratory

Diseases, Centers for Disease Control

and Prevention, 1600 Clifton Rd., Atlanta.

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STRATEGIES AND EVIDENCE

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Cancer Site	No. of HPV-Associated Cancers	Percentage of Cancers Probably Caused by Any HPV Type	Estimated No. of Cancers Probably Caused by Any HPV Typer		
			Among Females	Among Males	Among Both Sexes
Cervix	12,293	91	11,100	0	11,100
Vagina	879	75	700	0	700
Vulva	4,282	69	2,900	0	2,900
Penis	1,375	63	0	900	900
Anus <u>†</u>	7,531	91	4,700	2,200	6,900
Oropharynx	20,839	70	2,300	12,500	14,800
Total	47,199	79	21,700	15,600	37,300

* Adapted from data provided by the Centers for Disease Control and Prevention (CDC) (https://www.cdc.gov/cancer/ hpv/statistics/cases.htm). Data were compiled from population-based cancer registries that participate in the CDC National Program of Cancer Registries and in the Surveillance, Epidemiology, and End Results Program of the National Cancer Institute. The data met the criteria for high-quality data for all years in the 2015-2019 period, with coverage of 98% of the U.S. population.

† Estimates were based on studies that typed HPV. Most were high-risk HPV types that are known to cause cancer.³ Estimates were rounded to the nearest 100. Estimated counts may not sum to the expected total because of rounding.

± Anal cancer includes anal and rectal squamous-cell carcinoma.

tion: treatment is directed at HPV-associated VACCINES AND VACCINE EFFICACY conditions.¹⁰ Anogenital warts, which appear as The HPV vaccines are based on viruslike partiflat, papular, or cauliflower-like growths, are cles, which self-assemble spontaneously from usually diagnosed on the basis of clinical in- pentamers of the L1 major capsid protein of spection. Recurrent respiratory papillomatosis, a HPV. The first two vaccines that were licensed rare condition, usually manifests as hoarseness were a quadrivalent vaccine (Gardasil [Merck], and stridor and requires referral to an otolaryn- licensed in 2006), which is composed of HPV16, gologist. Most genital HPV infections are diag- HPV18, HPV6, and HPV11 viruslike particles, nosed on the basis of HPV testing as part of and a bivalent vaccine (Cervarix [GlaxoSmithscreening for cervical cancer. Several profes- Kline Biologicals], licensed in 2009), which is sional organizations provide guidelines regard- composed of HPV16 and HPV18 viruslike partiing cervical cancer screening with cytologic cles. The manufacturer of the quadrivalent vactesting, HPV tests, or a combination of these.¹¹ cine later developed a 9-valent vaccine (Gardasil Detailed discussion of screening methods is be- 9, licensed in 2014), which contains viruslike vond the scope of this article. There is consensus particles of five additional oncogenic types: that screening should not start before 21 years HPV31, HPV33, HPV45, HPV52, and HPV58. The of age; some groups suggest that screening be HPV types that are prevented by 9-valent vaccidelaved until 25 years of age.

by means of cytologic or HPV testing is cur- cines have been developed but are not licensed rently recommended only for cervical cancer in the United States.¹³ because of the frequencies of cervical precancer

nation account for approximately 90% of HPV-Routine screening for HPV-associated cancers attributable cancers worldwide.² Other HPV vac-

International, randomized, controlled trials and cancer and because of the availability of involving female adolescents and women 15 to treatment for cervical precancer. A recent trial 26 years of age have shown vaccine efficacy of at of treatment for anal high-grade squamous in- least 96% for the prevention of cervical precantraepithelial lesions may lead to changes in cers (cervical intraepithelial neoplasia grade ≥ 2 screening for anal cancer in some populations.¹² or adenocarcinoma in situ) owing to vaccinetargeted HPV types in per-protocol populations tion can prevent the progression of preexisting - women who had no evidence of infection infection to disease or can promote the clearwith or exposure to a given HPV type at the time ance of infection or disease already present at of vaccination and had received all three vaccine the time of vaccination.¹⁴ doses.¹⁴⁻¹⁶ Trials of the quadrivalent vaccine younger age group.¹⁷

a substudy evaluating the prevention of anal pre-tective antibody titer has been identified. cancers, and several trials to assess the immunogenicity induced by quadrivalent and 9-valent dose series; however, the long-lasting high effi-HPV vaccines.¹⁸⁻²⁰ In the trial of the quadrivalent cacy of HPV vaccine stimulated interest in the HPV vaccine in men, vaccine efficacy for the use of fewer doses.²⁸ Subsequent data supported prevention of vaccine type-related lesions was the use of a two-dose series in children and ado-90.4% in the per-protocol population.¹⁸

vaccine with the quadrivalent vaccine in female mean antibody titers after the receipt of two adolescents and women 16 to 26 years of age doses (separated by 6 or 12 months) in girls and showed that 9-valent HPV vaccination resulted in boys 9 to 14 years of age were noninferior to noninferior levels of antibody against HPV6, and significantly higher than those that oc-HPV11, HPV16, and HPV18 and in 96.7% effi- curred after the receipt of three doses (with the cacy against the five additional types in the second and third doses given 2 months and 9-valent vaccine.²¹ Approval of the 9-valent vac- 6 months, respectively, after the first dose) in cine by the Food and Drug Administration (FDA) female adolescents and women 16 to 26 years of in 2018 for persons up through 45 years of age age; more than 98% of the two-dose recipients was based on a trial of the efficacy of quadriva- had seroconversion to all nine HPV types.²⁹ lent vaccine in women 24 to 45 years of age that Data on single-dose vaccination first came

Studies have shown long-lasting protection showed 100% efficacy for the prevention of ano- after vaccination. No waning of protection was genital warts.¹⁴ HPV type-specific antibody de- detected in the quadrivalent HPV vaccine trial veloped in almost all the vaccine recipients, and that followed women through 5 years.²⁴ Among titers were substantially higher than after natu- 2121 women in Nordic countries who had been ral infection. Immunogenicity studies involving vaccinated in prelicensure trials, there were no children and adolescents 9 to 15 years of age cases of HPV16- or HPV18-attributable cervical showed antibody titers after vaccination that precancers through at least 12 years of followwere noninferior to and higher than those in up.²⁵ Long-term protection in women has also women in the efficacy trials; these findings led been reported after 9-valent vaccination.²⁶ In men, to the licensure of HPV vaccines for use in the quadrivalent HPV vaccination provided longterm protection in a trial that had up to 10 years Trials of the efficacy of HPV vaccine have also of follow-up.²⁷ Vaccination produces higher antibeen conducted in men, including a random- body titers than natural infection. Antibody titers ized, controlled trial of a quadrivalent HPV vac- decrease initially after vaccination but plateau cine for the prevention of external genital lesions, after approximately 2 years.¹⁴ No minimum pro-

HPV vaccines were initially licensed as a threelescents 9 to 14 years of age. For example, in a A randomized trial comparing the 9-valent trial of a 9-valent HPV vaccine, the geometric

showed efficacies of 84.7% in the per-protocol from post hoc analyses of three-dose vaccine population and 41.6% in the intention-to-treat trials in which not all women completed the vacpopulation for the prevention of a combined end cination series. Women who received one dose point of persistent infection, cervical intraepi- had lower antibody titers than those who rethelial neoplasia, or external genital lesions, as ceived more doses, but antibodies and protecwell as on immunogenicity data from several tion against vaccine-targeted HPV types persisted trials.^{22,23} The lower efficacy in the intention-to- through 10 or more years of follow-up.³⁰⁻³² Two treat population, a result that has been observed recent randomized, controlled trials included a in all HPV vaccine trials involving persons with single-dose group.^{33,34} One trial showed seroconsexual experience, was attributed to previous ex- version rates after one dose of bivalent or 9-valent posure to one or more HPV vaccine types. There vaccine that were noninferior to those observed is no evidence from clinical trials that vaccina- after two or three doses.³⁴ In the other trial, the

Table 2. Recommendations for HPV Vaccination in the United States.*				
Variable Recommendation				
Age group				
11 or 12 yr; can be initiated starting at 9 yr	Routine-vaccination age group			
13–26 yr	Catch-up vaccination for previously unvaccinated persons			
27–45 yr	Shared clinical decision making for previously unvaccinated persons			
No. of doses				
Among persons 9–14 yr of age at vaccine initiation	2 doses, with the second dose adminis- tered 6–12 mo after the first dose†			
Among persons ≥15 yr of age at vaccine initiation or those with an immunocompromising condition	3 doses, with the second dose adminis- tered 1–2 mo after the first dose and with the third dose administered 6 mo after the first dose‡			

* These recommendations are those of the CDC Advisory Committee on Immunization Practices.²²

† In the two-dose schedule, the minimum interval between the first and second doses is 5 months.

 \pm In the three-dose schedule, the minimum intervals are 4 weeks between the first and second doses, 12 weeks between the second and third doses, and 5 months between the first and third doses.

> the prevention of persistent HPV16 and HPV18 infection through 18 months of follow-up.³³

VACCINE SAFETY

safety monitoring systems as well as special address vaccine hesitancy. evaluations³⁵ and postlicensure studies in other countries have not confirmed any other safety EFFECTS OF VACCINATION ON INFECTION signals aside from rare allergic reactions. Large **AND DISEASE** population-based evaluations of general safety, After the introduction of HPV vaccination prodeath, autoimmune conditions, and neurologic grams, decreases in the incidence of HPV-attribconditions have shown no safety concerns.^{36,37}

Since 2006, routine HPV vaccination has been tion. Within the first 4 years of the U.S. vaccinarecommended for girls 11 or 12 years of age; tion program, despite modest coverage among

vaccination can be started at 9 years of age. Boys were included in the vaccination program in 2011. Vaccination is also recommended through 26 years of age for previously unvaccinated persons (catch-up vaccination). Ideally, vaccination should occur before the onset of sexual activity. In 2019, shared clinical decision making was recommended for persons 27 to 45 years of age, after the FDA expanded the age indication for the 9-valent vaccine (Table 2). Although three HPV vaccines are licensed in the United States, almost all the vaccine used through 2015 was quadrivalent HPV vaccine.38 Since the end of 2016, only the 9-valent HPV vaccine has been marketed in the United States.

HPV vaccination coverage has increased gradually but remains lower than the approximately 90% coverage that has been achieved for other vaccines recommended for adolescents.³⁹ Coverage is monitored among adolescents 13 to 17 years of age by the National Immunization Survey-Teen.³⁹ By 2021, a total of 79% of girls and 75% of boys had received at least one dose of HPV vaccine; the percentages with up-to-date vacciefficacy of both the one-dose 9-valent vaccine nation were 64% and 60%, respectively (Fig. 2). and the one-dose bivalent vaccine was 97.5% for Because recommendation from a health care provider is the strongest predictor of vaccination, efforts to increase coverage have focused on providing education, tools, and communication messages for health care providers. Best Safety data regarding HPV vaccines from preli-practices include focusing on HPV vaccination censure vaccine trials and from more than 15 as cancer prevention; sending reminders by mail, years of postlicensure monitoring provide exten- telephone, or text message; and discussing sive reassuring evidence regarding safety. Through and recommending all approved vaccinations for 2021, more than 135 million doses of HPV vac- adolescents at the same visit.^{40,41} Evidence sugcine had been distributed in the United States. gests that HPV vaccinations, as well as other Early safety monitoring data showed that synco- routinely recommended vaccinations, have depal episodes can occur after HPV vaccination, as creased during the coronavirus disease 2019 can occur after other vaccinations in adoles- pandemic.⁴² Coordinated efforts between health cents; recommendations were made for adoles- care providers and public health officials are cents to be seated when vaccinated and to be needed to provide catch-up vaccinations to perobserved after the immunization. U.S. vaccine sons who missed vaccinations earlier and to

utable cancers take years or decades to realize. However, dramatic decreases in other outcomes HPV VACCINATION PROGRAM IN THE UNITED STATES have been observed soon after vaccine introduc-



Figure 2. Estimated Coverage of HPV Vaccine among Adolescents 13 to 17 Years of Age, According to Sex and Survey Year, from the National Immunization Survey-Teen, 2007-2021.

Data are from the National Immunization Survey-Teen.³⁹ The Advisory Committee on Immunization Practices (ACIP) revised the recommended HPV vaccination schedule in late 2016.³⁸ The schedule changed from a three-dose series to a two-dose series, with appropriate spacing between receipt of the first and second doses, for immunocompetent adolescents initiating the series before their 15th birthday. Three doses are still recommended for adolescents initiating the series at 15 years of age or older. Because of the change in the schedule, the figure includes estimates for the receipt of at least three doses of HPV vaccine during the 2006-2015 period and for up-to-date status of HPV vaccination for the 2016-2021 period. The ACIP recommendation for routine HPV vaccination was made for female adolescents in 2006 and for male adolescents in 2011: up-to-date status for HPV vaccination was defined as the receipt of at least three doses and also as the receipt of two doses when the first HPV vaccine dose was administered before 15 years of age with an interval of at least 5 months between the first and second doses.

dicate herd effects from the vaccination program. The prevalences of anogenital warts and the incidence of recurrent respiratory papillomatosis have also decreased.46,47

adolescent girls, the prevalence of HPV vaccine- years of age who had undergone screening.⁴⁸ type genital infection among girls and women Other countries with HPV vaccination programs 14 to 19 years of age decreased by 56%.⁴³ Twelve have also observed decreases in the prevalences years after the program was introduced, the of HPV infection, anogenital warts, and cervical prevalence of HPV vaccine-type infection had precancers.⁴⁹ Postlicensure monitoring has shown decreased by 88% among adolescents 14 to 19 effectiveness against precancer end points, simiyears of age and by 81% among persons 20 to lar to end points used in vaccine trials. More 24 years of age (Fig. 3).⁴⁵ Decreases in the preva-recently, population-based studies in several lence of HPV vaccine-type infection that have European countries have shown a high effectivebeen observed among unvaccinated persons in- ness of HPV vaccine against cervical cancer.⁵⁰⁻⁵²

The immunogenicity induced by HPV vaccina-Cervical precancers are difficult to monitor be- tion has been studied in immunocompromised cause detection relies on screening, and screening persons; however, data on efficacy are limited.⁵³ recommendations have changed in recent years. Some studies have shown lower titers after vac-Nonetheless, between the 2008–2009 period and cination in persons with human immunodefithe 2015–2016 period, there was a 77% reduction ciency virus (HIV) infection than in those within the detection of HPV16- and HPV18-attribut- out HIV infection. A study involving men 16 to able cervical precancers among women 20 to 24 26 years of age who have sex with men and were



AREAS OF UNCERTAINTY



Adapted from Markowitz et al.,⁴³ Oliver et al.,⁴⁴ and Rosenblum et al.⁴⁵ Quadrivalent vaccine-type HPV infection includes types HPV6, HPV11, HPV16, and HPV18. The decreases in the prevalence that are shown for persons 14 to 19 years of age and 20 to 24 years of age are for the 2015–2018 survey period as compared with the prevaccine era and are based on adjusted prevalence ratios. I bars indicate 95% confidence intervals.

living with HIV infection showed high vaccine gical treatment. High-quality randomized trials efficacy against anal squamous intraepithelial are needed to inform clinical guidance.⁵⁸ lesions among participants who did not have evidence of previous exposure to HPV vaccine mon HPV-attributable cancer in the United States; types.⁵⁴ Questions remain regarding the dura- most cases are caused by HPV16.^{6,7} Although tion of vaccine-induced immunity in persons there are no data from clinical trials showing vaccinated during adolescence who later become that HPV vaccines prevent these cancers, in 2020, infected with HIV.

prevalence of disease due to HPV types that are pharyngeal and other head and neck cancers, placement) have been raised. However, the inves- be conducted to evaluate the prevention of pertigations that have been conducted to date have sistent oral infection with vaccine-targeted HPV not shown any consistent concerns.^{55,56}

The evidence supporting single-dose HPV vaccination³⁰⁻³⁴ led to the modification of the 2022 World Health Organization recommendations to include an option for single-dose vacci- The CDC Advisory Committee on Immunization cination with a single dose.

Oropharyngeal cancer is now the most comthe 9-valent HPV vaccine received an FDA indica-Questions about potential increases in the tion for the prevention of HPV-attributable oronot targeted by vaccination (so-called type re- with the stipulation that a well-controlled trial types. This trial is ongoing.⁵⁹

GUIDELINES

nation in some age groups.¹³ Further studies are Practices (ACIP) currently recommends routine ongoing, including a randomized trial compar-vaccination for all children at 11 or 12 years of ing one dose with two doses⁵⁷; additional data age; vaccination can be started at 9 years of age are expected over the next few years. An increas- (Table 2).²² The ACIP also recommends vaccinaing number of countries are recommending vac- tion through 26 years of age for previously unvaccinated persons (catch-up vaccination) and Some studies have suggested a lower risk of shared clinical decision making regarding vacrecurrent cervical dysplasia among persons who cination for persons 27 to 45 years of age. Table 2 receive HPV vaccination around the time of sur-shows the currently recommended number of doses according to age at the initiation of vacCLINICAL PRACTICE

recommendations.

CONCLUSIONS AND RECOMMENDATIONS

age range for catch-up vaccination. Ideally, HPV vaccination should be given in children 9 to 12 a patient's HPV vaccination history. years of age; however, given that this patient is 24 years of age, she is within the age group for which catch-up vaccination is recommended. Because she is starting vaccination after her 15th birthday, three doses are currently recommend- the full text of this article at NEJM.org.

cination. Vaccination is recommended regard- ed. Persons who are vaccinated after becoming less of known HPV infection, HPV-associated sexually active might have already been exposed precancer lesions or abnormal cervical cytologic to one or more HPV types. Although HPV vacfindings, or anogenital warts. The recommenda- cination will not prevent or affect the progresstions in this article are consistent with the ACIP sion or clearance of any existing infection, it will protect from infection with other HPV types targeted by the 9-valent vaccine. Screening for cervical cancer is not needed before vaccination. However, the patient should undergo screening for cervical cancer and sexually transmitted in-The patient described in the vignette presents fections according to established guidelines for clinical questions about HPV vaccination in the her age group.^{10,11} Cervical cancer screening at regular intervals is recommended regardless of

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	Dalton, MD 01622	= 3	words
c	a further example here is a t	vni	al ad a

As a further example, here is a typical ad and how the pricing for each insertion is calculated:

MEDICAL DIRECTOR - A dynamic, growthoriented home health care company is looking for a full-time Medical Director in greater New York. Ideal candidate should be board certified in internal and benefits. Send CV to: E-mail address

SSM HEALTH CARE GROUP D/B/A SLUCARE PHYSICIAN GROUP - Is seeking multiple fulltime Physicians (Rheumatology) in St. Louis, Missouri to diagnose and treat adult patients with systemic autoimmune diseases that cause inflammation in the joints, tendons, ligaments, bones, and muscles, which include rheumatoid arthritis, osteoarthritis, lupus, gout, back pain, tendinitis, and osteoporosis. Contact: Terry L. Moore, Director of Adult/Pediatric Rheumatology, Room 211A Doisy Hall, 1402 S. Grand Boulevard, St. Louis, MO 63104; terry.moore@heallth.slu.edu

Practices For Sale

SOLO CARDIOLOGY PRACTICE FOR SALE -Includes SPECT. Glendora, "Pride of the Foothills", Los Angeles suburb (population 52,558). Close to Emanate Hospitals, 210 Freeway, and new Gold Line Public Transportation. 3 Month transition available. Good growth potential. Catchment area 1,300,000. Contact: neiledoherty3md@ gmail.com



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NEIM



New York Cancer & Blood Specialists (NYCBS) is a leading oncology practice with over 30 locations and 35 hospital affiliations throughout Nassau and Suffolk counties, in the Bronx, Manhattan, Queens, Staten Island, and Brooklyn. Our team is made up of board-certified physicians, nurse practitioners, physician assistants, nurses, and support staff who work collaboratively to provide the best possible care for our patients. We offer a multidisciplinary and comprehensive approach to care that utilizes the most advanced imaging, state-of-the-art therapies, cutting-edge clinical trials, on-site pharmacies, and an in-house laboratory with a full range of pathology services.

For immediate consideration contact: Robert Nicoletti, Chief Human Resources Officer Email: rnicoletti@nycancer.com

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Join our coordinated multispecialty care team.

Summit Health is a physician-driven, patient-centric network committed to simplifying the complexities of health care. We are actively recruiting for board-certified/board-eligible physicians to join our dynamic primary, specialty and urgent care network in New Jersey, New York, Connecticut, Oregon and Pennsylvania.

We work every day to deliver exceptional outcomes and exceed expectations to bring our patients a more connected kind of care.

To apply and explore opportunities, visit our career page at joinsummithealth.com or reach out to providerrecruitment@summithealth.com.



About the Job

New York Cancer & Blood Specialists is actively seeking full-time, board-certified/board-eligible oncologists or hematologists to join our thriving practice in the heart of Manhattan, one of New York's most renowned boroughs. Joining our team provides a unique opportunity to work collaboratively with highly respected physicians and medical professionals in the field, all while delivering exceptional patient care. The ideal candidate will have a proven track record of clinical expertise and academic achievements to facilitate the delivery of world-class, patient-centered care. You will be responsible for administering cancer treatments and providing clinical care to both outpatients and inpatients. Join a mission-driven team dedicated to delivering exceptional care

- welcome to apply
- Mentorship available from experienced physicians. · We offer a highly competitive compensation package, including

• Salary range \$450,000 - \$500,000 • Production bonuses • CME allowance • Medical and dental coverage • Short-term and long-term disability • Retirement savings plan • Malpractice coverage • Paid time off• 8 paid holidays • Relocation assistance • Life insurance

Where You'll Work

NEW YORK CANCER & BLOOD SPECIALISTS

Medical Oncologist & Hematologist

 Must be a board-certified/board-eligible Medical Oncologist or Hematologist · Clinical outpatient experience preferred, but candidates currently in fellowship training are

Visit us at nycancer.com/careers



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The US Oncology Network brings the expertise of nearly 1,000 oncologists to fight for approximately 750,000 cancer patients each year. Delivering cutting-edge technology and advanced, evidencebased care to communities across the nation, we believe that together is a better way to fight. usoncology.com.

To learn more about physician jobs, email physicianrecruiting@usoncology.com

The US Oncology

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San Juan Regional MEDICAL CENTER

Physician Opportunities

- · Cardiology -
- Invasive Interventional
- Family Medicine OP
- Gastroenterology
- ENT
- Hematology
- Oncology
- Neurology
- Advanced Practice Opportunities
- Emergency Medicine
- CRNĂ
- PMHNP
- Hospitalist AGACNP • CAÁ
- Neurosurgery PA Family Medicine NP

San Juan Regional Medical Center is a non-profit and community governed facility. Farmington offers a temperate four-season climate near the Rocky Mountains with world-class snow skiing, fly fishing, golf, hiking, and water sports. Easy access to world renowned Santa Fe Opera, cultural sites, National Parks, and monuments. Farmington's strong sense of community and vibrant Southwest culture make it a great place to live.

Contact Terri Smith at 888.282.6591 or 505.609.6011 tsmith@sjrmc.net | sanjuanregional.com | sjrmcdocs.com



NAMED ONE OF THE NATION'S **TOP 1% HOSPITALS** FOR THE SECOND YEAR IN A ROW (2022-2023)

Tower Health is a regional integrated healthcare system that offers compassionate, high quality, leading edge healthcare and wellness services to communities in Berks, Chester, Montgomery, and Philadelphia Counties. With approximately 11,500 employees, Tower Health consists of Reading Hospital in West Reading: Phoenixville Hospital in Phoenixville; Pottstown Hospital in Pottstown; and St. Christopher's Hospital for Children in Philadelphia, in partnership with Drexel University. Tower Health is strongly committed to academic medicine and training, including multiple residency and fellowship programs, the Drexel University College of Medicine at Tower Health, and the Reading Hospital School of Health Sciences in West Reading. For more information, visit towerhealth.org.

The Tower Health system includes 66 primary care ambulatory physicians (47 family medicine, 19 internal medicine) and 27 APPs.

Explore exciting career opportunities across our service area. Scan the QR Code, go to Careers.TowerHealth.org or email your CV to medicalstaffrecruitment@towerhealth.org



Tower Health is an Equal Opportunity Employe ed to creating a diverse and inclusive tent reflective of the communities we serve in <u>View our</u> LinkedIn[®] Profile





As one of the largest medical groups in the country and South Carolina's largest private, non-profit system, Prisma Health is home to more than 3,000 physicians and advanced care practitioners. We're on a journey to transform the healthcare experience and invite you to join us!

Ζ

Family Medicine Opportunities

- Clinical practice 100+ practice locations
- Academic faculty 5 FM Residency Programs

Internal Medicine Opportunities

- Outpatient practice IM & MED/PEDS 50+ practice locations
- Academic faculty 2 IM Residency Programs & various Fellowships

Highlights: Competitive compensation package, flexible scheduling, sign-on bonus, relocation assistance, paid malpractice with tail coverage, Public Service Loan Forgiveness employer

From Upstate Greenville area to Midlands Columbia and beyond, our cities offer a thriving culture, accessible suburbs and a variety of places to live. A true dream for outdoor enthusiasts... mountains, beaches, hiking trails and waterfalls!

> **Contact: Brandy Vaughn, Physician Recruiter** Brandy.Vaughn3@prismahealth.org

NEJMCareerCenter.org



- Psychiatry
- Radiation Oncology Intensivist
- Hospitalist



• OB/GYN







• General Pulmonology

Hospitalist Nocturnist

Hospitalist/Palliative Care



PHYSICIANS \$302,424-\$317,556 (Time-Limited Board Certified

PHYSICIANS \$287,268-\$301,656 (Lifetime Board Certified

PHYSICIANS \$272,184-\$285,804 (Pre-Board Certified)

(Lifetime Board Certified * PHYSICIANS \$313,008-\$328,680 (Pre-Board Certified)

* PHYSICIANS

* PHYSICIANS

\$347,784-\$365,184

\$330,360-\$346,908

(Time-Limited Board Certified)

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BERKSHIRE HEALTH SYSTEMS IS SEEKING COMPASSIONATE, COMMUNITY-FOCUSED PHYSICIANS IN THE FOLLOWING DISCIPLINES:

ANESTHESIOLOGY • CARDIOLOGY DERMATOLOGY
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Berkshire Health Systems (BHS) is the leading provider of comprehensive healthcare services for residents and visitors to Berkshire County, in western Massachusetts. From inpatient surgery and cancer care to provider visits and imaging, BHS offers a continuum of programs and services that help patients to connect to the care they need, no matter where they are located in the rural Berkshire community. As the largest employer in Berkshire County, BHS supports more than 4,000 jobs in the region, and, as a 501(c)(3) nonprofit organization, BHS is committed to partnering with local municipalities and community organizations to help the county thrive. Working at BHS offers a unique opportunity to both practice and teach in a state-of-the art clinical environment at Berkshire Medical Center, the system's 298-bed community teaching hospital in Pittsfield, which is a major teaching affiliate of the University of Massachusetts Chan Medical School and the University of New England College of Osteopathic Medicine in Maine.

At BHS, we also understand the importance of balancing work with guality of life. The Berkshires, a 4-season resort community, offers world renowned music, art, theater, and museums, as well as year round recreational activities from skiing to kayaking. Excellent public and private schools make this an ideal family location. We are also only a 2¹/₂ hours drive from both Boston and New York City.

Contact us to learn more about these exciting opportunities to practice in a beautiful and culturally rich region, as part of a sophisticated, award-winning, patient-centered healthcare team.

Interested candidates are invited to contact:

Michelle Maston or Cody Emond Provider Recruitment, Berkshire Health Systems (413) 447-2784 | mmaston@bhs1.org cemond@bhs1.org Apply online at: berkshirehealthsystems.org



💁 Berkshire Health Systems

of Medicine

Oualified candidates may also submit their CV and cover letter to the CHA Provide Recruitment Department via email at providerrecruitment@challiance.org. In keeping with federal, state and local laws, Cambridge Health Alliance (CHA), policy forbids

employees and associates to discriminate against anyone based on race, religion, color, gender, age, marital status, national origin, sexual orientation, relationship identity or relationship structure, gender identity or expression, veteran status, disability or any other characteristic protected by law. We are committed to establishing and maintaining a workplace free of discrimination. We are fully committed to equal employment opportunity. We will not tolerate unlawful discrimination in the recruitment, hiring, termination, promotion, salary treatment or any other condition of employment or career development. Furthermore, we will not tolerate the use of discriminatory slurs, or other remarks, jokes or conduct, that in the judgment of CHA, encourage or permit an offensive or hostile work

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Gastroenterologist Cambridge Health Alliance Cambridge, Somerville, and Everett, MA

Cambridge Health Alliance (CHA), an award-winning public healthcare system, is recruiting a Gastroenterologist to join our existing team of 7 MDs and 3 PAs, within the Department of Medicine, CHA provides innovative primary, specialty and emergency care to our diverse patient population through an established network of outpatient clinics, two full service hospitals and urgent care services. CHA is a teaching affiliate of both Harvard Medical School (HMS) and Tufts University School

• Full-time (1.0FTE) Gastroenterologist (will consider candidates interested in working part-time) to provide General GI outpatient clinical care in our Medical Specialties clinics

• Incoming physician will provide consult and call coverage as part of CHA's inpatient services.

· Candidates should possess an interest in academics, as this position will include resident and medical student teaching

· Potential leadership opportunities available for those interested candidates. Qualified candidates will possess excellent clinical and communication skills

and a demonstrated commitment to serving CHA's socioeconomically diverse, multicultural patient population. Incoming physician will successfully provide excellent patient care as part of a collaborative, multidisciplinary team of providers with a strong primary care base. Previous experience in an academic safety net system is a plus

CHA offers competitive compensation and benefits packages commensurate with experience including guaranteed base salary, health and dental, generous paid time off, CME time and dollars, and more!

For more information on CHA and to apply, please visit www.CHAproviders.org.



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Emerson Health is seeking a urology service chief to join our growing service.



Emerson Health is seeking a committed, experienced leader and board-certified urologist to join our urology team as Chief of Urology in the beautiful communities of Concord and Burlington Massachusetts. We are seeking a leader for a cohesive group of five **Board Certified Urologist**

- Position based in a beautiful new office in Concord and an off-site location in Burlington
- · Candidate should have 10+ years' experience as a Urologist - sub-specialties within urology are welcomed
- · Robotic experience preferred
- Physician assistant support for clinical setting, first assist and inpatient rounding
- Strong referral network, regionally known for quality of patient care
- Competitive compensation with incentive plan and benefit package
- · Financially secure not-for-profit independent hospital

Emerson Hospital

- · Full-service, community hospital providing medical services to more than 300,000 individuals annually in over 25 towns
- · Beautiful new Urology center located in Concord
- · State of art Surgical Center with dedicated entrance
- · Clinical affiliation with Mass General Brigham

For more information please contact:

Diane Forte Willis. Director of Physician Recruitment and Relations dfortewillis@emersonhosp.org Phone: 978-287-3002 • Fax: 978-287-3600

About Concord, MA and Emerson Health



Our core mission is to deliver exceptional. patient-centered care that is highly reliable, safe, compassionate, equitable, efficient and coordinated. While

we provide most of the services that patients will ever need, the hospital's strong clinical collaborations with Boston's academic medical centers ensures our patients have access to world-class resources for more advanced care.

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