# CareerCenter Career Guide

Physician jobs from the New England Journal of Medicine • February 2025



#### **INSIDE**

Career: Physician Employment Contracts Update: Problematic Clauses Persist in the Marketplace. Pq. 1

Career: Exploring Remote Physician Mentoring Opportunities. Pq. 8

Clinical: Heart Failure with Preserved Ejection Fraction, as published in the New England Journal of Medicine. Pq. 17

The latest physician jobs brought to you by the NEJM CareerCenter

Residents and Fellows Edition

February 20, 2025

#### Dear Physician:

As you approach the completion of your training, I'm sure that finding the right opportunity for you is a top priority. The *New England Journal of Medicine* (NEJM) is the leading source of information about job openings, especially practice opportunities, in the country. To assist you in this important search, a complimentary reprint of the physician job openings section of the February 13, 2025, issue is enclosed. You may also find these job openings on the NEJM CareerCenter website at nejmcareercenter.org.

The NEJM CareerCenter website offers confidentiality safeguards that keep your personal information and job searches private. At NEJM CareerCenter, you will find:

- · Quality, current locum tenens and permanent openings not jobs that were filled months ago
- Email alerts that automatically notify you about new opportunities
- · Sophisticated search capabilities to help you pinpoint jobs that match your search criteria
- A comprehensive resources center with career-focused articles and job-seeking tips
- An iPhone app that allows you to search and apply for jobs with a touch of a button

Additionally, if you are not an NEJM subscriber, I invite you to visit NEJM.org to become one. As you move forward in your career, you will find that every week NEJM contains information you will use daily as you see patients — presented in a clinically useful format. One example is the popular Clinical Practice articles that offer evidence-based reviews of topics relevant to practicing physicians. Read "Heart Failure with Preserved Ejection Fraction" from the January 9, 2025, issue which is included as a reprint in this special booklet.

Other online features on NEJM.org include Quick Take video summaries of new research, and Interactive Medical Cases, which present an evolving patient history and a series of questions and exercises designed to test your diagnostic and therapeutic skills.

On behalf of the entire staff of the New England Journal of Medicine, please accept my wishes for a rewarding career.

Sincerely,

Eric J. Rubin, MD, PhD





### Physician Employment Contracts Update: Problematic Clauses Persist in the Marketplace

By Bonnie Darves, a freelance health care writer

Even if there haven't been any seismic shifts in the realm of physician employment contracts in recent years, the trends that contract lawyers are seeing as they review the documents are worth noting — and being mindful of as physicians consider job offers. For starters, even though the hoped-for national legislation that will eradicate or ameliorate the non-compete clauses that are onerous for physicians who decide to leave a job before the contract period ends is moving forward, it's too early to count on it sticking as is.

The Federal Trade Commission in late April demonstrated that it is committed to addressing those non-compete clauses, which essentially dictate exactly where and how a departing physician may practice, by issuing a final rule outlawing them. Within hours, however, the new rule spawned a spattering of legal challenges — and a tsunami of backlash will likely ensue. As such, physicians shouldn't count on the rule to end their worries about non-competes, according to employment lawyers.

Lauren Kaufman, an attorney with the MorganTheeler LLP health law practice in Mitchell, South Dakota, offers her view of the proceedings to date. "Let's say that I'm optimistic but skeptical," she said, saying that the

Career Resources articles posted on NEJM CareerCenter are produced by freelance health care writers as an advertising service of NEJM Group, a division of the Massachusetts Medical Society, and should not be construed as coming from the New England Journal of Medicine, nor do they represent the views of the New England Journal of Medicine or the Massachusetts Medical Society.



final rule will settle the issue. Even with the rule's initial passage, Ms. Kaufman noted, "There will likely be litigation." In addition, it's not yet clear how the rule will address contracts offered by not-for-profit health care organizations, which account for a large number of physician employers.

"The bottom line is that you should assume that your covenant not to compete is valid and enforceable, and not take any action that would violate its provisions," said Dennis Hursh, managing partner of Physician Agreements Health Law in Middletown, Pennsylvania.

"Basically, the higher the sign-on bonus, the longer the employer will want the physician to stay. The majority of contracts will have clawbacks within one, two, or three years."

- Lauren Kaufman, MorganTheeler LLP

Physicians who signed existing non-compete clauses, in the meantime, should also be very clear about the clauses' potential reach. "I've seen non-competes completely uproot physicians' lives," Ms. Kaufman said. That's because the geographical restrictions of non-competes may force physicians to relocate altogether, against their will. It's not unheard of, after all, to see employers prohibit departing physicians from practicing within a 60- or even 80-mile radius of the current location for a period of two years, and even a 15-mile radius could prove problematic in a dense urban area. "Even though most of these clauses max out at two years, that's a long time," she said.

#### Avoiding onerous non-competes

Employment lawyers who specialize in physician contracts concur that the best time to contest an unreasonable non-compete clause is before the contract reaches the final draft stage. This might entail requesting the prospective employer's proposed non-compete verbiage at the letter-of-intent stage, if possible. That way, an attorney can review that clause and other key terms before the final contract is presented. The following are recommendations for pursuing needed alterations to non-competes:

Be specific about circumstances for enforcing non-competes. Richard H. Levenstein, who heads the health law practice at Nason, Yeager, Gerson, Harris & Fumero, P.A. in Palm Beach Gardens, Florida, and who consults

to the American Medical Association on physician employment contracts, urges limiting the conditions that permit the non-compete. "I try to negotiate with employers to have the non-competes effective only if the physician is terminated for cause," Mr. Levenstein said.

"When a physician employee ends up owing money to an employer, he or she effectively becomes an indentured servant."

- Richard H. Levenstein, Nason, Yeager, Gerson, Harris & Fumero, P.A.

Be mindful of the practice locations included in the geographical radius. In recent years, the consolidation among hospitals and the tendency within health systems to purchase or affiliate with hospitals or clinics far flung from the mother ship can make non-competes even more problematic. If the clause states that the geographical radius applies to "any location" where the employer conducts business, for example, physicians could find themselves having to leave the state.

"I recommend that physicians actually pull up their Google Maps application to see what that restriction would look like in real life," said Scott Weavil, a health law attorney at Weavil Law PC in Sacramento, California. "I counsel my clients to make sure that, at the end of the day, they can live with the restrictive covenant." If not, physicians should have their lawyers request a more reasonable radius or enforceable time period, he added. Ideally, any geographical radius should apply only to the primary place of practice.

Don't assume that the non-compete won't be enforceable. Outside of a handful of states where physician-employment restrictive covenants have been either outlawed or limited substantially in scope by regulation — these include California, New York, Washington, Delaware, and, recently, North Dakota and the District of Columbia — the provisions should be considered enforceable, and physicians should expect the employers to litigate, according to Dennis Hursh, managing partner of Physician Agreements Health Law in Middletown, Pennsylvania. "Even if it seems unimaginable that a judge would enforce an unreasonable non-compete, you don't want to have the burden of fighting it," Mr. Hursh said. That might prove a very expensive proposition with an uncertain outcome, all sources agreed.

"Physicians should understand that non-competes should be addressed at the contract stage because the courts are not knocking them out. You

don't want to sign a contract and ask questions later," said Neil Talegaonker, a partner in the law firm Kaufman & Canoles, P.C., in Richmond, Virginia.

#### Contract pitfalls: They're in the fine print

Another potentially problematic contract clause is the so-called "clawback," in which physicians receive enticements to employment, such as generous signing bonuses, education-loan repayments, or five-figure relocation packages. If the physician decides that the job wasn't as advertised or wants (or needs) to leave for any reason, employers may require that some portion of those employer-incurred expenses be repaid, especially if the physician leaves, for example, after one year of a two- or three-year contract (the most common durations).

"Most employers will require physicians to pay back all or a portion of those offer-associated benefits, and physicians need to understand what those requirements are before they sign a contract," Ms. Kaufman said. "Basically, the higher the sign-on bonus, the longer the employer will want the physician to stay. The majority of contracts will have clawbacks within one, two, or three years."

Although most lawyers agree that employers should be entitled to a return of some funds if the physician decides to leave early for personal reasons, it's important to understand how that repayment would be apportioned. Generally, as Mr. Weavil explained, employers will seek the return of signon bonuses and relocation expenses, so those terms should be understood and acceptable. For example, it might be reasonable to expect full payback if a physician leaves at the end of the first year, but not if she or he leaves 20 months or two years into a three-year contract.

In those cases, physicians should ensure that any required repayment is prorated on a monthly basis from the time of departure to the contract's end date. "You really want to avoid a clause that states that if the physician leaves before two years, those expenses must be repaid in full," said Mr. Weavil, who said that he has seen such unreasonable terms.

The other important issue with clawbacks is when they would apply. Mr. Weavil and other sources agreed that if an employer lays off a physician without cause, for reasons such as the entity's sale to another organization or its decision to narrow the physician workforce, physicians should be relieved of any obligation to repay those funds.

#### Performance expectations: beware of pitfalls

One aspect of contracts that may prove especially problematic involves any clause related to employers' requirements for meeting performance thresholds. Simply put, this boils down to the level of required productivity, usually in terms of either work relative value units (W-RVUs) or patient census numbers. W-RVUs, which define the value of a service or procedure relative to all services and are based on the extent of physician work required, are assigned by the Centers for Medicare & Medicaid. These W-RVUs enter into contracts in two ways.

For starters, employers may set an expectation that physicians reach a certain number of W-RVUs either per month or annually, in year one and subsequent contract years. That's reasonable provided the expectation is in line with what other physicians in the same specialty achieve. For example, if the median number of W-RVUs, as reported in national compensation surveys, for an internist is 4,800 annually and the prospective employer expects 5,200, that level might not be doable for an internist starting out in practice. Mr. Talegaonker advises physicians to conduct due diligence to establish reasonable W-RVU expectations, with the following questions in mind:

- Will the employer's market support this level of productivity performance?
- What are the historical W-RVU patterns in the practice/organization for same-specialty physicians, and what percentage of those physicians actually meet or exceed those expectations?
- What is the patient population like, and how much organizational assistance will the new physician receive to ensure an adequate patient census?

The other factor to consider is the dollar value assigned to each W-RVU. For example, according to the Medical Group Management Association's survey data, the median W-RVU dollar value for family medicine physicians was \$59.69 in 2021. If the hiring organization proposes a much lower value, the physician's compensation will be lower accordingly. This is complicated stuff, Mr. Talegaonker acknowledges, so it's best to do some homework and to have an experienced health care lawyer review the data early on. This helps ensure that the physician's proposed compensation will be competitive regionally and nationally. Physicians should expect their legal counsel to obtain and be familiar with such survey data.

"Even if the employer states that the contract is 'standard' and can't be changed, physicians should not assume that there's no room for movement, or compromise.

— Dennis Hursh, Physician Agreements Health Law

Health law attorney Richard H. Levenstein, with Nason, Yeager, Gerson, Harris & Fumero, P.A. in Palm Beach Gardens, Florida, further recommends that physicians request that an example of the formula used for determining physician productivity or performance and how it's applied for the purposes of compensation be included in the contract. In addition, the contract should clearly state what happens if the physician doesn't achieve the stipulated productivity level. For instance, if physicians are "docked" for not achieving the required number of expected W-RVUs, they could end up in an untenable financial position.

"When a physician employee ends up owing money to an employer, he or she effectively becomes an indentured servant," said Mr. Levenstein, who also teaches at Tulane University Law School in New Orleans, Louisiana, and lectures at Tulane's medical school. If the physician encounters pushback when asking for details on productivity formulas and associated compensation levels — specifically how the organization makes calculations regarding what's owed to, or potentially by, the physician — that's a serious red flag, in Mr. Levenstein's view.

#### Understanding post-employment issues, like tail coverage

Surely no physician accepts a new job expecting to leave in short order, but that can and does happen for reasons ranging from personal or family issues to serious professional dissatisfaction. As such, physicians should be sure that they review any proposed contract from a what-if perspective, ideally with their lawyers and not necessarily in the context of face-to-face discussions with a potential employer. This means ensuring that any clause that's unacceptable be either removed or modified, even if slightly.

One example of where this future perspective is important is the tail malpractice coverage provision, which can range considerably from one contract to another. Of course, it's ideal if the employer agrees to pay the full cost of tail coverage when a physician leaves after the contract's end date, but that responsibility might have to be negotiated if the physician leaves early, according to Ms. Kaufman.

If an employer won't provide tail coverage outright, Ms. Kaufman recommends requesting a vesting or cost-sharing period of three years. If the

physician leaves after one year of a two- or three-year contract, she suggests that the employer be required to pay one-third and the physician two-thirds of the coverage cost. After two years, those portions would switch, with the employer paying two-thirds and the physician one-third. If the physician stays for three years, she recommends that the policy then convert to fully employer paid.

In addition, Ms. Kaufman notes that the type of malpractice liability policy is important to understand; if it's "claims-made" coverage, meaning that claims could arise after the physician leaves, the repayment schedule might be an issue. If it's an "occurrence" policy, tail coverage wouldn't be needed. Finally, as with clawbacks, the reason for termination is a key consideration in tail coverage responsibility. If the contract is terminated "without cause" by the employer (versus "for cause," in the case of an employee breaching the contract), the employer should assume responsibility for the cost of coverage.

In the big picture, and given all the potential risks outlined above, how should the physician prepare to avoid patently unreasonable or downright unfair employment-contract clauses? First of all, physicians should choose a labor and employment attorney who specializes in physician contracts and engage that individual as early in the negotiation process as possible.

Second, physicians should not expect that, even in this age of "boilerplate" contracts, prospective employers won't accommodate reasonable requests. "Even if the employer states that the contract is 'standard' and can't be changed, physicians should not assume that there's no room for movement or compromise," Mr. Hursh said. "There usually is."

Mr. Weavil points out that contract adjustments, either through a language change or a new addendum, do occur. "The key is to ask nicely for accommodation on a reasonable number of issues," he said.

Did you find this article helpful? Sign up for our Career Resources Update e-newsletter to get more physician career articles delivered right to your inbox! www.nejmcareercenter.org/register.





# **Exploring Remote Physician Mentoring Opportunities**

Professional organizations and technology resources make it easier for earlycareer physicians to connect with distant mentors

By Bonnie Darves, a freelance health care writer

Traditional one-on-one, in-person mentor-mentee arrangements are perhaps still the gold standard for young physicians seeking guidance from their older, more experienced colleagues, but physicians today often benefit from seeking a mentor, or an additional mentor, who is outside their training program or practice organization.

Such remote-mentoring arrangements can be especially valuable for young physicians who want to emulate the career trajectory of an esteemed physician who is across the country — or on the other side of the world — or who need help navigating a tricky professional or political environment in their city or region. And physician scientists working in a relatively small, niche research area may be compelled by geographical logistics to seek counsel from a colleague in a distant location. Further, many young physicians sometimes find themselves somewhat adrift in early career, when they're no longer in proximity to the mentors from their training years.

The good news is that there are lots of ways to establish remote-mentoring relationships today for physicians who are prepared to do some research

and some legwork. For starters, most physician professional organizations operate established regional and national programs connecting mentors with prospective mentees, and a simple email or phone call can get the process started. Another option is to identify national special-interest groups and participate in them with the intention of finding a future mentor. And increasingly, physicians are connecting remotely because the available technology makes that easy to accomplish.

"If there's one thing COVID has taught us, among many other lessons, it's that we can make satisfying virtual connections to broaden the possibilities if we're looking for guidance," said Anna Pereira, MD, MPH, a staff physician in palliative medicine and leadership development coach at Hennepin Healthcare and p of medicine at University of Minnesota Medical School. "A lot has changed in the past five years."

### Professional organizations provide starting point for mentor connections

It was actually during the early pandemic that the American Society of Regional Anesthesia and Pain Medicine (ASRA) launched its formal Physician Mentorship and Leadership Special Interest Group, when it recognized the growing need for early-career physicians to connect with their older counterparts, regardless of their location, said Brett J. Elmore, MD, who is vice chair of the group. "We wanted to create a space where ASRA members could easily connect for networking and mentoring, based on their needs or interests," said Dr. Elmore, an associate professor of anesthesiology and orthopedic surgery who directs the regional anesthesia and acute pain medicine fellowship program at the University of Virginia.

ASRA's mentor match pairing, which links early-career members with either mid- or late-career members in structured nine-month mentoring sessions, has proved immensely successful, Dr. Elmore reports, and to date has created more than 400 pairings. "It has really become entrenched in our society, and some of the pairs have continued their relationships," he said. He added that video technology such as Zoom has been a boon to the program and that pairs are intentionally matched in advance of the society's national meeting to give pairs an opportunity to meet face to face.

Jen Brull, MD, president-elect of the American Academy of Family Physicians, recommends that early-career physicians seeking mentors start with their professional organization and broaden their search from there, as needed

or desired. "Many physicians are willing and available to mentor, and structured programs are a great way to start looking for one," said Dr. Brull. She has mentored scores of medical students and trainees, including young physicians who eventually came to work in her former rural Kansas practice. "I have always enjoyed meeting the needs of physicians who need me," said Dr. Brull, "and AAFP has lots of resources to help early-career physicians connect with senior colleagues willing to mentor them."

One benefit of tapping into a professional organization's resources as a starting point is that such mentoring programs serve as a platform for making remote connections, according to Jennifer E. Rosen, MD, regional chief of endocrine surgery at MedStar Washington Hospital Center and Georgetown University Medical Center.

"Remote mentoring requires having some way to introduce prospective mentors and mentees, and organizations' programs also provide a way to break the ice.

— Jennifer E. Rosen, MD, MedStar Washington Hospital Center, and Georgetown University Medical Center

Dr. Rosen, who has been involved with several American College of Surgeons (ACS) programs that connect young surgeons with senior colleagues throughout the country. "Such programs also can help young physicians figure out what they're seeking in a mentor," Dr. Rosen said, thus avoiding an awkward introductory conversation.

The ACS' Young Fellows Association (YFA), for example, operates two mentoring programs that provide career and skill-building opportunities as well as engagement experiences. Interestingly, YFA has offered successful mentor-mentee pairing programs that specifically and intentionally match mentees with mentors who aren't in the same geographical location. "During the pandemic, we took full advantage of all that can be done with Zoom and other technology, and we found that it was very powerful for the pairs to see each other in person," she said.

"One of the benefits of having mentors 'from away' is that it's potentially a non-competitive [environment], and 'remote' exchanges can be less threatening," said Dr. Pereira. "It's sometimes easier to be open and honest about what you're unsure about," she said, if mentors and mentees aren't in the same town.

#### Creating a mentor 'ecosphere' is essential

Young physicians, and even those entering their mid-career years who want to make new connections, might benefit from seeking out several types of mentors: clinical mentors, career mentors, life mentors, and, if applicable, research mentors. The mentor who can help you plan a future career move, cultivate a specialty niche, or obtain your next grant might not be the same person who can help you surmount organizational or political roadblocks. And the mentor who can help you navigate the perennial challenge of balancing your family life and your work life without compromising one or the other, by sharing wisdom and experience, might not even be in your field.

"The point is, we can't all be everything for each other, and most of us need multiple mentors over the course of our careers."

- Ana Núñez, MD University of Minnesota

Ana Núñez, vice dean for diversity, equity, and inclusion and a professor of medicine at the University of Minnesota. And some of the best prospective mentors for young physicians, she said, might be colleagues they've never encountered.

Dr. Núñez added that it's vital for underrepresented physicians to seek mentors to help them navigate environments and situations that may be unfamiliar to them. In such cases, she said, it can be helpful for physicians to seek out both senior colleagues and their peers. "There's a real need for this kind of navigation mentoring. And don't ignore peer mentors, former fellow medical students or residents who might be excellent mentors," Dr. Núñez said, based on their professional experiences in the intervening years.

Dr. Pereira has long urged physicians to create a quilt of mentors to accommodate the various aspects of their professional and personal lives. She thinks it's especially important for community practicing physicians to cultivate a range of mentors — both local individuals and some based elsewhere — and to ensure that the mix includes a life-planning mentor. "With the high rates of burnout and moral distress we're seeing, it can be very helpful for young physicians to have a senior mentor," she said, who has weathered such crises.

Dr. Rosen believes that mentoring relationships have become more important than ever for community practicing surgeons because of the increasingly complex compensation structures and time constraints surgeons face today. "There's just less intellectual free time now," she said, to discuss clinical and professional matters with colleagues, and having mentors, even remote ones, can help fill that gap. "People are stressed, and they're looking for connections now — ways to get external input outside their institutions."

For example, a surgeon working in a small hospital who wants to make the case to leadership for expanding procedure offerings over time will benefit from working with a distant mentor who has done that successfully, Dr. Rosen noted.

#### How to approach a prospective mentor

For physicians who want to explore remote mentoring possibilities and have a specific individual in mind, their chances of establishing a fruitful relationship increase substantially if they're strategic, assertive, and thoughtful in their approach. The strategy part entails finding out as much as possible about the prospective mentor. In other words, read their work, review their presentations, and become generally knowledgeable about their career path to date. It's also advisable to set down in writing precisely what the mentee is seeking initially and how that might connect to career goals over the longer term. In other words, be prepared to spend time and energy before approaching the individual via email.

Then craft the email. That missive should make it clear that the prospective mentee knows the possible mentor's work. In Dr. Rosen's view, an effective way to begin is to reference a recently published work or presentation. "You might start by saying that you saw the physician's talk or read a recent article on a subject of mutual interest," she said, "and that you'd like to connect with them." The writer should also briefly describe who they are and why they want to make the connection. "Be very clear about exactly what you're asking," she said.

"It's very important to personalize that initial communication by ensuring [the recipient] that you've read as much as possible about them and that you have a specific objective in reaching out," Dr. Pereira said. For example, if the young physician wants to combine clinical practice and teaching and the prospective mentor is exemplary in that regard, state that.

"Good communication is key, and young physicians can expect that a personalized and well-written email will be well received by a prospective mentor," Dr. Elmore said.

One of the huge benefits of the internet and this technology-aided world we live in is that it's easy to find a prospective mentor's contact information. But just because it's easy to connect, that doesn't mean that the starting missive should be informal. It shouldn't. It should be crafted in a concise, professional, thoughtful, and ideally mildly persuasive tone that might interest the prospective mentor in making contact.

It's also important to recognize that even the best-crafted request might not work out, said Dr. Brull, and to prepare for that possibility. "It's easy to track down someone's email. The trick is in crafting your 'ask' so that people [possible mentors] can respond graciously if their lives just won't support establishing a new mentor relationship," she said.

Several sources interviewed for this article acknowledged that it can be difficult to make that initial mentor connection. Physicians, especially those in leadership roles, are extremely busy, and email inboxes are quickly cluttered. Physicians who don't receive a reasonably timely response (a few weeks) should reach out again, gently, to remind the prospective mentor of their interest. It can also be helpful to identify a potential conduit to the individual and reach out that way. "Email with no response usually just means that people are very busy. When you don't hear back, consult the institution's organization chart and try to find the physician's administrative assistant, and ask for help," said Dr. Núñez. "Sometimes, that works."

#### What to expect in a successful mentor-mentee relationship

Young physicians seeking remote mentors will likely find them, provided they are strategic in their search and specific — and explicit — in making their request. Once they succeed in identifying a willing mentor, mentees should be ready and able to meet their responsibilities to ensure they hold up their side of the arrangement. Following are several key considerations for mentees as they proceed to establish and sustain mutually beneficial relationships with mentors.

## When asking for a mentor's time and assistance, be very specific in your request.

It's best to state exactly what you're seeking, whether that's guidance on a particular project or counsel about making a career pivot, and to start

with a small, time-limited email request. Rather than simply saying, "Will you be my mentor?" tell the prospective mentor specifically why you've reached out — as in, "I saw your talk on X, or I've been following your career/research." Then ask if they're amenable to a 20-minute phone or video conversation on a specific topic. "Keep it short and sweet," Dr. Núñez advised, and make it clear and concise. "Don't subject the person to a wall of words. Keep it to a half-screen on your computer."

#### Be prepared to do the heavy lifting.

One mistake some mentees make, all sources agreed, is expecting that mentors will simply dole out advice while the mentee passively "receives" it. That's not a relationship; it's an information exchange, and one that's not likely to be gratifying for the mentor. Instead, come to the mentoring session with specific questions (sent in advance) or an observation or reported clinical development, for example, that might interest the mentor or spark a discussion both will be interested in.

"When it's a two-way street, it's more rewarding for both the mentor and mentee. Mentees need to help with their side of the street."

- Jen Brull, MD, AAFP President-elect

The heavy lifting also means completing any homework the mentor assigned or following up on the mentor's recommendations. If the mentor suggests reading some studies, show up prepared to discuss them. If the mentor recommends taking a course, sign up and report that you're on track to complete the course. And unless a clinical or personal emergency has occurred, mentees should always show up on time and ready to work, sources agreed.

## Understand what a mentor relationship is — and isn't — and establish a reasonable meeting cadence.

Mentor relationships are essentially business and professional relationships, at least initially, and should be treated as such. The meetings should be fairly formal, not just conversational, and should be structured to produce measurable or qualifiable results. That means mentees should respect the time that mentors have set aside for the engagement by contributing as

actively as possible. "Mentees really have to prepare, and they must understand their responsibilities. One nice conversation does not a mentorship make. You must plan ahead to best honor the time together," said Dr. Núñez.

Dr. Elmore urges young physicians to keep in mind that the relationship should be structured to "move" the mentee forward so that it produces measurable results. "It needs to have a prescription about what the relationship will do," he said, even if the relationship also develops into a friendship over time. "If you're too relaxed about it, the mentorship won't be as fulfilling."

Establishing an ideal cadence for the sessions in a remote-mentoring relationship can be difficult at first, especially if distant time zones are involved. Several sources recommended first asking what has worked in the past for the prospective mentor and proceeding from there. It's unlikely, all agreed, that a mentor will have time to devote to weekly sessions, and even monthly ones might be too frequent for some busy mentors. Dr. Núñez recommended that mentees also avoid overloading themselves by committing to a too-frequent cadence. "You have to make sure that you can also commit to the schedule and your responsibilities for the sessions," she said.

Did you find this article helpful? Sign up for our Career Resources Update e-newsletter to get more physician career articles delivered right to your inbox! www.nejmcareercenter.org/register.



# Jobs for you, right to your inbox.

### Sign up for FREE physician job alerts today!

It's quick and easy to set up and can give you a valuable edge in finding your next job. Simply set your specialty and location and we'll automatically send you new jobs that match your criteria.



Get started now at: nejmcareercenter.org/newalert



**NEJMCareerCenter.org** 

#### CLINICAL PRACTICE

Patrick G. O'Malley, M.D., M.P.H., Editor

# Heart Failure with Preserved Ejection Fraction

Antonio Cannata, M.D., and Theresa A. McDonagh, M.D.

This Journal feature begins with a case vignette highlighting a common clinical problem. Evidence supporting various strategies is then presented, followed by a review of formal guidelines, when they exist.

The article ends with the authors' clinical recommendations.

A 75-year-old woman with a history of type 2 diabetes mellitus, resistant hypertension, obesity, and chronic obstructive pulmonary disease (COPD) is admitted with severe peripheral edema and exertional dyspnea on minimal effort. After an evaluation that rules out an acute coronary syndrome, she receives a diagnosis of heart failure. The N-terminal pro–B-type natriuretic peptide (NT-proBNP) level is 1529 pg per milliliter. Echocardiography reveals left ventricular dimensions within the normal range, left ventricular hypertrophy, left ventricular ejection fraction of 52%, dilated atria, right ventricular size and function within the normal range, and a pulmonary arterial systolic pressure of 65 mm Hg (normal, <35). How would you further evaluate and treat this patient?

#### THE CLINICAL PROBLEM

EART FAILURE HAS BEEN DEFINED PHYSIOLOGICALLY AS THE INABILITY of the heart to supply sufficient oxygen to the metabolizing tissues despite an adequate filling pressure.¹ It is not a single pathological diagnosis but rather a clinical syndrome of symptoms and signs of cardiac origin. Most definitions require the presence of cardinal symptoms (e.g., breathlessness, ankle swelling, and fatigue), which may be accompanied by signs (jugular venous distension, pulmonary rales, and peripheral edema) and the presence of cardiac dysfunction. These definitions are independent of the presence or absence of systolic dysfunction traditionally based on the percentage of the left ventricular ejection fraction (LVEF).²-4

Our contemporary phenotypic classification of chronic heart failure according to left ventricular function is based on a cutoff point of an LVEF above or below 50%. Although the ejection-fraction cutoff for heart failure with preserved ejection fraction has changed, the current nomenclature defines heart failure with reduced ejection fraction as heart failure with an LVEF of 40% or less, heart failure with preserved ejection fraction as heart failure with an LVEF of 50% or greater, and heart failure with mildly reduced ejection fraction as heart failure with an LVEF of 41 to 49%.

When the contemporary definition is applied, heart failure with preserved ejection fraction is present in up to 50% of all adult patients who are hospitalized for heart failure. That prevalence increased from 38% in the late 1980s to 54% in the early 2000s.<sup>5-9</sup> The incidence of the condition among adults is between 7 per 1000 and 18 per 1000 persons per year.<sup>10-12</sup> Owing to the aging of the global population and the increased prevalence of coexisting conditions such as obesity, the incidence

From King's College Hospital, London (A.C., T.A.M.) and the British Heart Foundation Centre of Research Excellence, School of Cardiovascular Medicine, Faculty of Life Science, King's College London, London (A.C., T.A.M.). Dr. McDonagh can be contacted at theresa.mcdonagh@kcl.ac.uk or at King's College Hospital, Denmark Hill, London SE5 9RS, United Kingdom.

N Engl J Med 2025;392:173-84.
DOI: 10.1056/NEJMcp2305181
Copyright © 2025 Massachusetts Medical Society

#### CME



N ENGLJ MED 392;2 NEJM.ORG JANUARY 9, 2025

#### KEY POINTS

#### HEART FAILURE WITH PRESERVED EJECTION FRACTION

- Heart failure with preserved ejection fraction is a heterogeneous syndrome.
- The diagnosis of the condition requires ruling out potential confounders such as respiratory disease, ischemic heart disease, hypertensive or valvular heart disease, cardiomyopathies, and amyloidosis.
- Symptoms and signs of heart failure, a left ventricular ejection fraction of 50% or greater, and evidence of cardiac structural abnormalities at rest or with exercise are required for the diagnosis.
- Contemporary guidelines recommend diuretic therapy and treatment with sodium-glucose cotransporter 2 (SGLT2) inhibitors for acute heart failure to reduce congestion and the continuation of SGLT2 inhibitors to reduce the risk of hospitalization for heart failure.
- New cardiometabolic drugs such as glucagon-like peptide-1 agonists have been shown to reduce symptoms and improve quality of life and exercise tolerance in patients with both heart failure with preserved ejection fraction and obesity.
- No available medical therapy has resulted in a reduction in mortality among patients with heart failure with preserved ejection fraction. Therefore, the current aims of medical treatment are to reduce the risk of hospitalization and improve quality of life.

of heart failure with preserved ejection fraction is >90 years of age<sup>20</sup>) and hypertrophic cardiomyexpected to increase.<sup>13</sup>

is heterogeneous and caused by multiple patho-served ejection fraction. Diagnosis of these conphysiological mechanisms, including cardiac aging and cardiometabolic disorders (Fig. 1).14,15 Patients with the condition are often older and female. In addition, there is a higher prevalence of obesity, type 2 diabetes mellitus, hypertension, atrial fibrillation, chronic kidney disease, DIAGNOSIS and other noncardiovascular conditions among Making the diagnosis of heart failure with preyears after hospitalization. 5,15,18

95% confidence interval [CI], 0.64 to 0.71).<sup>19</sup> Each or cardiac amyloidosis, is pivotal.<sup>4,21</sup> year, approximately 6 to 10% of patients with heart failure with preserved ejection fraction are tional abnormalities is fundamental for making hospitalized for decompensated heart failure.

are associated with a poorer prognosis, such as Measuring natriuretic peptide levels is useful cardiac amyloidosis (average prevalence of 6.3% when heart failure is suspected. In patients with among patients with heart failure with preserved suspected heart failure, levels of NT-proBNP of ejection fraction and up to 21% among patients 125 pg per milliliter or greater are diagnostic of

opathy, were considered part of the spectrum of Heart failure with preserved ejection fraction conditions defined as heart failure with preditions is important because there are now targeted treatments available.

#### STRATEGIES AND EVIDENCE

patients with heart failure with preserved ejec-served ejection fraction is challenging owing to tion fraction than among those with heart fail- the presence of multiple overlapping conditions ure with reduced ejection fraction.<sup>16</sup> These multhat mimic it and several phenotypic subtypes that tiple coexisting conditions have a substantial contribute to the pathophysiologic features of the effect on outcomes.<sup>17</sup> Mortality associated with condition (Fig. 1). Patients often present with heart failure with preserved ejection fraction dyspnea and signs of congestion. In these paranges between 15% at 1 year to 75% at 5 to 10 tients, a pragmatic approach to the diagnosis requires an echocardiographic estimate of an LVEF When both clinical trials and community of 50% or greater (excluding patients with recovbased studies are considered, the risk of death ered LVEF) and objective evidence of left ventricufrom any cause among patients with heart failure lar diastolic dysfunction or raised left ventricular with preserved ejection fraction is lower than that filling pressures. In these patients, the ruling out among patients with heart failure with reduced of potential mimickers such as respiratory disejection fraction after adjustment for age, sex, ease, hypertrophic cardiomyopathy, and storage and causes of heart failure (hazard ratio, 0.68; and infiltrative disorders, such as Fabry's disease

The presence of cardiac structural or functhe diagnosis and for ruling out noncardiovascu-Until recently, specific etiologic factors that lar causes of the clinical presentation (Fig. 1).

#### Suspected Heart Failure with Preserved Ejection Fraction (HFpEF)

Signs and Symptoms of Heart Failure

#### AND

Left Ventricular Ejection Fraction (LVEF) ≥50% and No Previous LVEF <50%

#### **Exclusion of Conditions That Mimic HFpEF**

- Cardiac amyloidosis
- Inflammatory diseases
- Cardiac sarcoidosis
- Ischemic heart diseases
- Cor pulmonale
- Congenital heart diseases
   Pericardial diseases
- High-output syndromes
   Respiratory diseases
- Pulmonary hypertension
- Hypertrophic
- Storage disorders
- cardiomyopathy
- Valvular heart diseases

**Evidence of Cardiac** Abnormalities (at rest or with exercise)

> Confirmed HFpEF

Indicators of Cardiac Abnormalities — The greater the number of abnormalities present, the higher the likelihood of HFpEF

Variable	At Rest	With Exercise
Left ventricular mass index	For women ≥95 g/m² For men ≥115 g/m²	_ _
Relative wall thickness	>0.42	_
Left atrial volume index	Sinus rhythm >34 ml/m² Atrial fibrillation >40 ml/m²	_ _
E:e' at rest	>9	>15
NT-proBNP	Sinus rhythm ≥125 pg/ml Atrial fibrillation >365 pg/ml	_ _
Pulmonary-artery systolic pressure estimated with echocardiography	>35 mm Hg	_
Tricuspid-regurgitation velocity at rest	>2.8 m/sec	>3.4 m/sec
Pulmonary capillary wedge pressure (PCWP)	≥15 mm Hg	$\geq$ 25 mm Hg or PCWP:CO slope $\geq$ 2 mm Hg/liter/min
Left ventricle end diastolic pressure	≥16 mm Hg	_

Figure 1 (facing page). A Pragmatic Approach to the Diagnosis of Heart Failure with Preserved Ejection Fraction. CO denotes cardiac output, E:e' the ratio of E-wave velocity to e' velocity (as assessed with echocardiography), and NT-proBNP N-terminal pro-B-type natriuretic peptide.

heart failure, with a sensitivity of 0.98 and a is the basis for the treatment strategies in paspecificity of 0.35; the negative predictive value tients with heart failure with preserved ejection is high (0.97) for the ruling out of the diagno-fraction. sis.<sup>22</sup> However, it is important to note that natriuretic peptide levels may be either falsely elevated PHARMACOTHERAPY in specific conditions, such as renal impairment Renin-Angiotensin-System Inhibitors ticularly in the presence of obesity.

opathy or cardiac amyloidosis.

#### TREATMENT

#### Goals of Treatment

tion fraction of 50% is used.

#### Treatment of the Underlying Cause and Coexisting Conditions

Treatment of the underlying cause and concomitant cardiovascular and noncardiovascular co- Angiotensin Receptor-Neprilysin Inhibitors existing conditions (e.g., hypertension, atrial fi- The PARAGON-HF (Prospective Comparison of brillation, diabetes, respiratory disease, ischemic ARNI [angiotensin receptor-neprilysin inhibiheart disease, valvular heart disease, and obesity) tor] with ARB Global Outcomes in HF with

or atrial fibrillation, or inappropriately low, par- Inhibition of the renin-angiotensin system (RAS) in heart failure with preserved ejection fraction The presence of noncardiovascular coexisting has been the focus of many treatment trials conditions, such as obesity, insulin resistance, (Fig. 2). The CHARM (Candesartan in Heart cardiometabolic disorders, physical inactivity, and Failure — Assessment of Reduction in Mortality respiratory disease, also confounds the diagno- and Morbidity)-Preserved trial did not show a sis of heart failure with preserved ejection frac-significant benefit for the use of the angiotensintion because these conditions cause exertional receptor blocker (ARB) candesartan on the pridyspnea.<sup>23,24</sup> Diagnostic scoring systems exist but mary composite end point of death from cardiolack robust diagnostic validation.<sup>21,25</sup> When these vascular causes or hospitalization for heart failure scores are used, the diagnosis of the condition over a median follow-up of 36 months (hazard remains in doubt in approximately 30% of paratio, 0.89; 95% CI, 0.77 to 1.03); however, ARB tients. For these patients, either invasive left therapy was associated with a lower incidence ventricular hemodynamic assessments at rest or of hospitalizations for heart failure than placebo during exercise or diastolic stress testing (or both) (15% vs. 18%: P=0.02).<sup>26</sup> The I-PRESERVE (Irbemay confirm the diagnosis. In addition, cardiac sartan in Heart Failure with Preserved Ejection magnetic resonance imaging may help to rule out Fraction) trial, using irbesartan, showed similar other mimickers of heart failure with preserved results to those in the CHARM-Preserved trial, ejection fraction, such as hypertrophic cardiomy- which suggests no beneficial role for ARBs in patients with heart failure with preserved ejection fraction (hazard ratio for the composite end point, 0.95; 95% CI, 0.86 to 1.05) aside from their known benefit in the treatment of hyper-The main goals of therapy for patients with tension.<sup>27</sup> Likewise, in the PEP-CHF (Perindopril heart failure with preserved ejection fraction are in Elderly People with Chronic Heart Failure) to address the signs and symptoms of heart trial of the angiotensin-converting enzyme (ACE) failure, improve quality of life, and reduce the inhibitor perindopril, the incidence of death or risk of hospitalization. To date, no treatment has hospitalization for heart failure (the primary shown a significant reduction in mortality. Until composite end point), at a median follow-up of recently, treatment has been largely supportive, 2.1 years, was similar in patients who received and several clinical trials of potential disease- perindopril and those who received placebo (hazmodifying agents have not shown evidence of ard ratio, 0.92; 95% CI, 0.70 to 1.21). However, benefit (Fig. 2). Most clinical trials of the condiperindopril was associated with a lower risk of tion have recruited patients with LVEFs of greater hospitalization for heart failure at 1 year (hazard than 40% or 45%, making it difficult to infer ratio, 0.63: 95% CI, 0.41 to 0.97), <sup>28,29</sup> Despite the conclusions specific to heart failure with pre- lack of significant benefit shown in trials of RAS served ejection fraction when a threshold ejec- inhibitors in heart failure with preserved ejection fraction specifically, these drugs are indicated for use in treating the underlying causes of heart failure and coexisting conditions, such as hypertension.

Preserved Ejection Fraction) trial evaluated the (rate ratio, 0.78; 95% CI, 0.64 to 0.95). The use of sacubitril-valsartan in 4822 patients with PARAGLIDE-HF (Prospective Comparison of heart failure who had an LVEF of greater than ARNI with ARB Given Following Stabilization 45%. 30,31 The trial did not show a significant re- in Decompensated HFpEF) trial, which involved duction in the incidence of the primary end 466 patients whose condition was stabilized afpoint of death from cardiovascular causes or ter worsening heart failure with an LVEF of hospitalization for heart failure (rate ratio, 0.87; greater than 40%, showed that sacubitril-valsar-95% CI, 0.75 to 1.01; P=0.06). However, there tan, as compared with valsartan alone, reduced was a signal of possible benefit in women (rate the incidence of the primary outcome of neuroratio, 0.73; 95% CI, 0.59 to 0.90) and patients hormonal activation (15% greater reduction in with an LVEF below the median value of 57% NT-proBNP level between baseline and week 8;

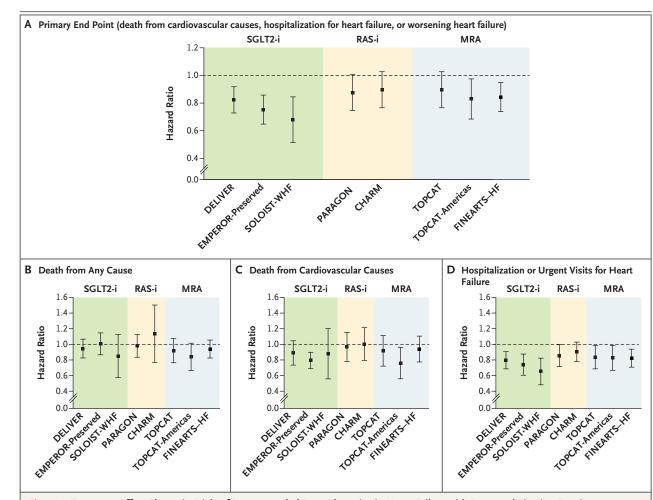


Figure 2. Treatment Effect Shown in Trials of Recommended Drug Therapies in Heart Failure with Preserved Ejection Fraction.

Shown are hazard ratios or risk ratios, from the results of eight clinical trials, for the primary composite end point of death from cardiovascular causes, hospitalization for heart failure, or worsening heart failure (Panel A), and for death from any cause, death from cardiovascular causes, and hospitalization or urgent visits for heart failure (Panels B through D), in patients with heart failure with preserved ejection fraction who were treated with a sodium-glucose cotransporter 2 inhibitor (SGLT2-i), renin-angiotensin-system inhibitor (RAS-i), or mineralocorticoid receptor antagonist (MRA). The trials, and the treatments they investigated, were DELIVER (dapagliflozin) EMPEROR-Preserved (empagliflozin), SOLOIST-WHF (sotagliflozin, in patients with heart failure with reduced ejection fraction and patients with heart failure with preserved ejection fraction), PARAGON (sacubitril and valsartan), CHARM (candesartan), TOPCAT and TOPCAT-Americas (spironolactone), and FINEARTS-HF (finerenone). Hazard ratios are shown for all trials except for hospitalizations or urgent visits for heart failure in the PARAGON trial, for which risk ratios are shown (Panel D). I bars indicate 95% confidence intervals.

geometric mean ratio, 0.85; 95% CI, 0.73 to recently showed that in patients with an LVEF of morbidity-Associated Conventional Therapy on tion fraction.<sup>37</sup> Quality of Life and Exercise Capacity) trial, which involved 2572 patients with heart failure Beta-Blockers provement in 6-minute walk distance from baseline to week 24.33 The data from these trials Diuretics support the indication from the Food and Drug Until recently, diuretics were the only pharmarange.

#### Mineralocorticoid Receptor Antagonists

receptor antagonists (MRAs) in the treatment of failure. 46 Guidelines recommend the use of the heart failure with preserved ejection fraction lowest possible dose of diuretics and possible comes mainly from three trials. Aldo-DHF (Aldiscontinuation when euvolemia is achieved.<sup>3,4</sup> In dosterone Receptor Blockade in Diastolic Heart patients with concomitant hypertension, thiazide Failure) was a phase 2 trial that involved 422 diuretics are also an option.<sup>3</sup> patients and investigated the effect of spironolactone at a daily dose of 25 mg on diastolic and SGLT2 Inhibitors functional characteristics. It showed a reduction Sodium-glucose cotransporter 2 (SGLT2) inhibiin left ventricular mass and natriuretic peptide tors are a group of drugs first studied for type 2 levels and improvements in measures of dia-diabetes mellitus, and they have subsequently stolic function but no changes in the symptoms been shown to be effective in reducing adverse and signs of heart failure or in quality of life.<sup>34</sup> events in patients with heart failure. The evi-In the larger phase 3 TOPCAT (Treatment of dence for their use in patients with heart failure Preserved Cardiac Function Heart Failure with with preserved ejection fraction comes from two an Aldosterone Antagonist) trial, patients with large trials, EMPEROR-Preserved (Empagliflozin heart failure with preserved ejection fraction and Outcome Trial in Patients with Chronic Heart an LVEF of greater than 45% were randomly as- Failure with Preserved Ejection Fraction) and signed to receive either spironolactone or place- DELIVER (Dapagliflozin Evaluation to Improve bo.<sup>35</sup> This trial did not show a reduction in the the Lives of Patients with Preserved Ejection primary outcome of death from cardiovascular Fraction Heart Failure). 47,48 In these trials, SGLT2 causes, aborted cardiac arrest, or hospitalization inhibitors showed a reduction in the primary for heart failure.<sup>36</sup> However, FINEARTS-HF (Fin-outcome of death from cardiovascular causes or erenone Trial to Investigate Efficacy and Safety hospitalization for heart failure as compared Superior to Placebo in Patients with Heart Failure) with placebo — empagliflozin at a dose of 10 mg

0.10), with a greater effect in patients with an 40% or greater, finerenone increased to a max-LVEF of less than 60%. However, this reduction imum dose of 40 mg daily reduced the inciwas at the expense of a greater incidence of dence of the primary composite end point of symptomatic hypotension (odds ratio, 1.73; 95% death from cardiovascular causes and total CI, 1.09 to 2.76).<sup>32</sup> Similarly, the PARALLAX heart-failure events, thus supporting its use in (Prospective Comparison of ARNI versus Co-patients with heart failure with preserved ejec-

and an LVEF of greater than 40%, showed a According to observational data, up to 80% of greater reduction in the first primary end point patients with heart failure with preserved ejecof change in the NT-proBNP level at 12 weeks tion fraction receive beta-blockers for other with sacubitril-valsartan than with standard clinical indications. However, trials involving medical therapy (i.e., either enalapril or valsar- patients with the condition who have received tan) or placebo (geometric mean ratio, 0.84; either nebivolol or carvedilol have not shown a 95% CI, 0.80 to 0.88). However, there was no reduction in death or hospitalizations for heart change in the other primary end point of imfailure or an improvement in quality of life. 38-45

Administration for the potential use of sacubitril- cologic therapy indicated for heart failure with valsartan on the basis of the results of the subgroup of patients with LVEFs below the normal domized clinical trials. For patients with the condition, diuretics are recommended to reduce congestion, symptoms, and the risk of hospitalization for heart failure.<sup>3,4</sup> Loop diuretics are used The evidence for the use of mineralocorticoid in approximately 90% of patients with acute heart

with heart failure with preserved ejection frac- 6.9 points: 95% CI, 3.3 to 10.6; P<0.001).52 tion on the basis of the composite primary end points used in the trials but stress that the ob- receptor agonism in patients with heart failure served effect is mainly owing to the reduction in with preserved ejection fraction and obesity. hospitalizations for heart failure.

#### Glucagon-like Peptide-1 Receptor Agonists

Heart failure with preserved ejection fraction is TREATMENT DEVICES often associated with cardiometabolic derange- Monitoring pulmonary pressures to control fluid ment and a high prevalence of diabetes and status is a potential strategy for reducing hosobesity, both of which may reduce exercise capitalization in patients with heart failure. The pacity. Therefore, improvement in the cardio- CardioMEMS system is a small, invasive, remote metabolic profile, weight loss, and reduction in monitoring system that constantly measures pulinflammation may also be therapeutic targets. A monary arterial pressure and transmits the readrecent trial, STEP-HFpEF (Effect of Semaglutide ings to clinicians who then adjust medical therapy 2.4 mg Once Weekly on Function and Symptoms in response. In the single-blind CHAMPION in Subjects with Obesity-related Heart Failure (CardioMEMS Heart Sensor Allows Monitoring with Preserved Ejection Fraction), showed that, of Pressure to Improve Outcomes in NYHA as compared with placebo, a weekly injection of Class III Heart Failure Patients) trial involving 2.4 mg of semaglutide, a glucagon-like peptide-1 550 patients, CardioMEMS-guided optimization (GLP-1) receptor agonist, improved quality of life of medical therapy was associated with a sig-(mean change in score on the Kansas City Car- nificant reduction in hospitalizations for heart diomyopathy Ouestionnaire [KCCO: scores range failure as compared with standard care, irrespecfrom 0 to 100, with higher scores indicating tive of the LVEF.<sup>53</sup> Similarly, the MONITOR-HF better health status], 16.6 points with semaglu-trial, an open-label trial involving 348 patients tide vs. 8.7 points with placebo; P<0.001), led to with chronic heart failure (28% with an LVEF of significant weight loss (mean percentage change >40%), showed that hemodynamic monitoring in body weight, -13.3% vs. -2.6%; P<0.001), im- with CardioMEMS improved the primary end proved exercise tolerance (mean change in 6-min-point of change in quality of life (mean change ute walk distance, 21.5 m vs. 1.2 m; P<0.001), and in KCCQ score, 7.05) as compared with usual reduced inflammation (mean percentage change care (mean change in KCCQ score, -0.08).54 in C-reactive protein level, -43.5% vs. -7.3%; P<0.001).<sup>49</sup> In a similar trial involving patients interatrial shunt, did not show a difference in

daily in the EMPEROR-Preserved trial (hazard with heart failure with preserved ejection fracratio, 0.79; 95% CI, 0.69 to 0.90; P<0.001) and tion and type 2 diabetes, semaglutide therapy dapagliflozin at a dose of 10 mg daily in the led to a greater reduction in heart failure-related DELIVER trial (hazard ratio, 0.82; 95% CI, 0.73 symptoms and more weight loss than placebo at to 0.92; P<0.001). There was no heterogeneity 1 year.<sup>50</sup> In a pooled analysis of both these trials, in the treatment effect on the basis of sex or semaglutide was associated with a significant ejection fraction. A subsequent meta-analysis of reduction in major adverse cardiac events.<sup>51</sup> The both trials corroborated the results and showed recent SUMMIT trial showed the efficacy of a consistent reduction in death from cardio-tirzepatide, a long-acting agonist of glucosevascular causes or hospitalization for heart fail- dependent insulinotropic polypeptide (GIP) and ure (hazard ratio, 0.80; 95% CI, 0.73 to 0.87; GLP-1 receptors. In this trial, in which 364 pa-P<0.001). However, the reduction in the incitients with heart failure with preserved ejection dence of the primary end point was driven by fraction (LVEF >50%) and obesity received tirfewer hospitalizations for heart failure (hazard zepatide, treatment with tirzepatide led to a ratio, 0.74; 95% CI, 0.67 to 0.83; P<0.001), and the lower risk of a composite of death from cardioreduction in death from cardiovascular causes vascular causes or worsening heart failure than was not significant (hazard ratio, 0.88; 95% CI, placebo (hazard ratio, 0.62; 95% CI, 0.41 to 0.77 to 1.00; P=0.052). Current guidelines rec- 0.95; P=0.026) and improved health status (beommend the use of SGLT2 inhibitors in patients tween-group difference in change in KCCQ score,

> These trials have shown efficacy for GLP-1 However, we await further trials to expand the evidence.

Treatment with another device, an iatrogenic

Treatment       Initial Daily Dose       Maximum Daily Dose         Diuretics       20–40 mg       600 mg         Eurosemide       0.5–1 mg       10 mg         Torsemide       10–20 mg       200 mg         Thiazides       25 mg       200 mg         Hydrochlorothiazide       25 mg       200 mg         Bendroflumethiazide       2.5 mg       20 mg         Indapamide       2.5 mg       5 mg         SGLT2 inhibitors       2.5 mg       10 mg         Empagliflozin       10 mg       10 mg         Dapagliflozin       10 mg       400 mg							
ide 20–40 mg ide 0.5–1 mg ide 0.5–1 mg orothiazide 2.5 mg ide 2.5 mg ide 2.5 mg ide 2.5 mg ide 2.5 mg ine 2.5 mg ide 2.5	lose Use	ACC-AHA 2022	ESC 2021, 2023	CCS-CHFS 2017, 2020	JCS-JHFS 2017, 2021	NHFA-CSANZ 2018	Common Side Effects and Contraindications
ride 20–40 mg ide 0.5–1 mg ide 0.5–1 mg ide 10–20 mg ide 25 mg inethiazide 2.5 mg ide 2.5 mg ine 2.			Class o	Class of Recommendation	ion		
ide 20-40 mg ide 0.5-1 mg ide 10-20 mg idone 25 mg orothiazide 2.5 mg ide 2.5 mg ide 2.5 mg ide 2.5 mg ine 10 mg in 10 mg in 10 mg		Class I	Class I	Recommend	Class I	Recommend	
ide 0.5–1 mg le 10–20 mg le 10–20 mg idone 25 mg orothiazide 2.5 mg methiazide 2.5 mg ne 2.5 mg	To relieve congestion; minimum dose possible						Hypokalemia, hypona- tremia, hypovolemia, worsening renal function
ide 0.5–1 mg lidone 25 mg orothiazide 25 mg imethiazide 2.5 mg ine	g,						
idone 25 mg orothiazide 2.5 mg ide 2.5 mg ide 2.5 mg ine 2.5 mg ore 2.5 mg or	8						
idone 25 mg orothiazide 25 mg imethiazide 2.5 mg ide 2.5 mg ne 2.5 mg ne 2.5 mg n 10 mg n 10 mg	g,						
orothiazide 25 mg methiazide 2.5 mg ide 2.5 mg ine 2.5 mg ine 1.5 mg ine 2.5 mg in 10 mg in 10 mg in 10 mg	To relieve congestion and reduce blood pressure						Hypokalemia, hypochlo- remia, hyperglyce- mia, hyperuricemia, nausea, postural hypotension
orothiazide 2.5 mg ide 2.5 mg ne 2.5 mg ne 2.5 mg no 10 mg no 10 mg no 10 mg	gr						
ide 2.5 mg ne 2.5 mg ne 2.5 mg tors  10 mg 10 mg	96						
tors  10 mg  2.5 mg  10 mg  200 mg	50						
10 mg 200 mg	bū						
10 mg 200 mg	ß						
10 mg 200 mg	To reduce the risk of hospitalization	Class IIa†	Class I	₩S	₩SN	∺SN	Diabetes ketoacidosis, UTI
10 mg	50						
200 mg	â۵						
	ng SGLT1/2 inhibitor; for use in patients with diabetes and heart failure						
MRAs							
Spironolactone 12.5–25 mg 100 mg	rg For coexisting conditions; can decrease hospitalization among patients with low LVEF	Class IIb	For coexisting conditions	Suggest	Class IIb	Consider	Hyperkalemia, worsening renal function, gynecomastia
Finerenone 10 mg 40 mg	50	NA	NA	ΥZ	۷ Z	N A	Hyperkalemia, worsen-

RAS inhibitors			For coexisting conditions; can decrease hospitalization, particularly among patients with LVEF lower than the normal range	Class IIb	For coexisting conditions §	Suggest	Class II b	For coexisting conditions	Worsening renal function, hypotension, renal-artery stenosis
Candesartan	4 mg	32 mg							
Irbesartan	75 mg	300 mg							
Losartan	25 mg	150 mg							
Valsartan	20 mg	160 mg							
Sacubitril– valsartan	24–26 mg BID	97–103 mg BID							
Beta-blockers			For coexisting conditions; careful dose adjustment necessary; may exacerbate respiratory disease	For coexisting conditions	For coexisting conditions	For coexisting conditions	Class IIb	For coexisting conditions	Severe asthma, brady- cardia, hypotension
Bisoprolol	1.25 mg	10 mg							
Nebivolol	1.25 mg	10 mg							
Carvedilol	3.125 mg BID	25 mg BID							
Metoprolol	12.5–25 mg	200 mg							
GLP-1 receptor agonist				NA	Ϋ́Z	₹ Z	Υ	∢ Z	Diabetic ketoacidosis, nausea, vomiting
Semaglutide	2.4 mg weekly								
GLP-1 and GIP receptor agonist				Y Z	<b>Y</b>	<b>∢</b> Z	<b>∀</b> Z	<b>∀</b> Z	Alopecia, nausea, vomit- ing, asthenia, con- stipation, diarrhea, dizziness, lethargy, malaise
Tirzepatide	2.5 weekly	2.5 weekly 15 mg weekly							

Recommendation classifications are as follows: I, recommended; Ila, should be considered; Ilb, may be considered; and III, not recommended or harmful. ACC denotes American College of Cardiology, AHA American Heart Association, BID twice daily, CCS Canadian Cardiovascular Society, CHFS Canadian Heart Failure Society, CSANZ Cardiac Society of Australia and New Zealand, ESC European Society of Cardiology, GIP glucose-dependent insulinotropic polypeptide, GLP-1 glucagon-like peptide 1, JCS Japanese Circulation Society, JHFS Japanese Heart Failure Society, LVEF left ventricular ejection fraction, MRA mineralocorticoid-receptor antagonist, NA not available, NHFA National Heart Foundation of Australia, RAS renin-angiotensin system, SGLT2 sodium—glucose cotransporter 2, and UTI urinary tract infection.

24

25

the incidence of the composite primary end point nificant reduction in mortality or in death from of death from cardiovascular causes, stroke, hos- cardiovascular causes in patients with heart failpitalization for heart failure, and quality of life in ure with preserved ejection fraction. Several clinipatients with heart failure with preserved ejection cal trials are ongoing in this area (Table S1 in fraction in the phase 3 REDUCE LAP-HF II (Study the Supplementary Appendix, available with the to Evaluate the Corvia Medical IASD System II to full text of this article at NEJM.org). Reduce Elevated Left Atrial Pressure in Patients with Heart Failure).<sup>55</sup> Moreover, the preliminary results of the RELIEVE-HF (Reducing Lung Congestion Symptoms in Advanced Heart Failure) Therapies for heart failure with preserved ejecin the primary outcome (win ratio, 0.86; 95% CI, patients who did not (35.9%) (P=0.001). 56

#### AREAS OF UNCERTAINTY

There is uncertainty regarding heart failure with recommendation ("recommend"). preserved ejection fraction classification and the precise diagnostic criteria that should be used. may benefit from specific medical treatment. We do not know whether GLP-1 receptor agonists and GIP agonists are useful in treating patients with heart failure with preserved ejection fraction who Regarding the patient in the vignette, we would are not obese.<sup>20</sup> Beneficial treatments are now introduce guideline-directed therapies for heart available for patients with cardiac amyloidosis, failure with preserved ejection fraction. First, but more are needed. More specific noninvasive we would address the patient's pulmonary and diagnostic tools would improve diagnostic accu- vascular congestion with intravenous diuretics. racy and rule out confounding diagnoses. New Once euvolemia had been reached, we would biomarkers and techniques to measure increases switch to an oral loop diuretic. We would also in intracardiac pressures and volumes could im- add an SGLT2 inhibitor to reduce symptoms and prove diagnostic pathways. Treatment of coexist- the risk of subsequent hospitalization for heart ing conditions and use of preventive strategies failure. Effective decongestion should result in may also reduce the incidence of the condition the reduction of her pulmonary arterial pressure and resultant medical treatment.

bidity and mortality end points in clinical trials, obesity. Because the patient has resistant hyperno single trial of therapy has yet shown a sig-tension, with a blood pressure of greater than

#### GUIDELINES

trial, which did not show a significant difference tion fraction that are recommended in international guidelines are summarized in Table 1.3,4,59-61 0.61 to 1.22; P=0.20), suggested that in patients All international guidelines recommend diuretic with an LVEF of greater than 40%, implantation treatment for patients with the condition. The of interatrial shunt systems may be harmful on main difference among the guidelines is the the basis of the incidence of adverse events strength of recommendations for the use of among patients with preserved ejection fraction SGLT2 inhibitors in patients with heart failure who received shunts (60.2%) as compared with with preserved ejection fraction, which reflects the timing of trial publications relative to the guideline publications. The more recent 2023 focused update of the European guidelines indicates the use of SGLT2 inhibitors as a class I

The U.S. and the Japanese guidelines give a class IIb recommendation ("may be considered") More disease-modifying therapies are needed. for the use of ARNIs and MRAs in patients with The term "heart failure with preserved ejection heart failure with preserved ejection fraction. fraction" is nonspecific and based on an arbitrary The Canadian guidelines suggest the use of RAS LVEF cutoff value and therefore may not provide inhibitors and MRAs, but the European Society adequate nomenclature for this heterogenous of Cardiology guideline does not give any recdisease.<sup>57,58</sup> Although patients with the condition ommendations on these agents because the task share many common characteristics, distinct sub- force avoided issuing recommendations that groups are emerging. Patients with specific phewere based on subgroup analyses of trials in notypic features of the condition, such as obesity, which the primary outcomes showed no benefit.

#### CONCLUSIONS

and respiratory symptoms. We would target treat-Despite recent reductions in composite mor- ments to control both her hypertension and her 130/80 mm Hg despite treatment with ramipril promotion of a healthy lifestyle, monitoring of and amlodipine, we would add spironolactone. disease progression, and treatment of coexisting For her obesity, we could consider introducing conditions may avoid hospitalizations in the fua GLP-1 receptor agonist. We would assess her ture and improve her quality of life. for sleep-disordered breathing and treat any obstructive sleep apnea found. In the longer term, the full text of this article at NEJM.org.

Disclosure forms provided by the authors are available with

#### REFERENCES

- 1. Davis RC, Hobbs FD, Lip GY, ABC of failure epidemic in Olmsted County, Min- 22. Zaphiriou A, Robb S, Murray-Thomas heart failure: history and epidemiology. BMJ 2000;320:39-42.
- 2. Bozkurt B, Coats AJS, Tsutsui H, et al. Universal definition and classification of heart failure: a report of the Heart Failure Society of America, Heart Failure Association of the European Society of Cardiology, Japanese Heart Failure Society and Writing Committee of the Universal Definition of Heart Failure: endorsed by the Canadian Heart Failure Society, Heart Failure Association of India, Cardiac Society of Australia and New Zealand, and 23. Chinese Heart Failure Association, Eur J Heart Fail 2021;23:352-80.
- 3. Heidenreich PA, Bozkurt B, Aguilar D, et al. 2022 AHA/ACC/HFSA guideline for the management of heart failure: a report of the American College of Cardiology/American Heart Association Joint Committee on Clinical Practice Guidelines. Circulation 2022;145(18):e895-e1032.
- 4. McDonagh TA, Metra M, Adamo M, et al. 2021 ESC Guidelines for the diagnosis and treatment of acute and chronic heart failure. Eur Heart J 2021;42:3599-726.
- 5. Owan TE, Hodge DO, Herges RM, Jacobsen SJ, Roger VL, Redfield MM. Trends in prevalence and outcome of heart failure with preserved ejection fraction. N Engl J Med 2006;355:251-9.
- 6. Bhatia RS, Tu JV, Lee DS, et al. Outcome of heart failure with preserved ejection fraction in a population-based study. N Engl J Med 2006:355:260-9.
- 7. Desai A, Fang JC. Heart failure with preserved ejection fraction: hypertension, diabetes, obesity/sleep apnea, and hypertrophic and infiltrative cardiomyopathy. Heart Fail Clin 2008;4:87-97.
- 8. Healthcare Quality Improvement Partnership. National heart failure audit: 2022 summary report. June 16, 2002 (https:// www.hqip.org.uk/wp-content/uploads/ 2022/06/NHFA-DOC-2022-FINAL.pdf).
- 9. Kapelios CJ, Shahim B, Lund LH, Savarese G. Epidemiology, clinical characteristics and cause-specific outcomes in heart failure with preserved ejection fraction. Card Fail Rev 2023;9:e14.
- 10. Tsao CW, Lyass A, Enserro D, et al. Temporal trends in the incidence of and mortality associated with heart failure with preserved and reduced ejection fraction. JACC Heart Fail 2018;6:678-85.
- 11. Gerber Y. Weston SA, Redfield MM, et al. A contemporary appraisal of the heart 22:391-412.

- nesota, 2000 to 2010. JAMA Intern Med 2015;175:996-1004.
- al. Heart disease and stroke statistics 2022 update: a report from the American Heart Association. Circulation 2022; 145(8):e153-e639.
- 13. Pandey A, Omar W, Ayers C, et al. Sex and race differences in lifetime risk of heart failure with preserved ejection fraction and heart failure with reduced ejection fraction. Circulation 2018;137:1814-
- 14. Cannatà A. Camparini L. Sinagra G. Giacca M, Loffredo FS. Pathways for salvage and protection of the heart under stress: novel routes for cardiac rejuvenation. Cardiovasc Res 2016;111:142-53.
- 15. Borlaug BA, Sharma K, Shah SJ, Ho tion fraction: IACC scientific statement. J Am Coll Cardiol 2023;81:1810-34.
- 16. Owan TE, Redfield MM. Epidemiology of diastolic heart failure. Prog Cardiovasc Dis 2005;47:320-32.
- 17. Kittleson MM, Panjrath GS, Amancherla K, et al. 2023 ACC expert consensus decision pathway on management of heart failure with preserved ejection fraction: a report of the American College of Cardiology Solution Set Oversight Committee. J Am Coll Cardiol 2023;81:1835-
- 18. Shahim A, Hourqueig M, Donal E, et al. Predictors of long-term outcome in heart failure with preserved ejection fraction: a follow-up from the KaRen study. ESC Heart Fail 2021;8:4243-54.
- 19. Meta-analysis Global Group in Chronic Heart Failure (MAGGIC). The survival of patients with heart failure with preserved or reduced left ventricular ejection fraction: an individual patient data meta-analysis. Eur Heart J 2012;33:1750-7. 20. AbouEzzeddine OF, Davies DR, Scott CG, et al. Prevalence of transthyretin amyloid cardiomyopathy in heart failure with preserved ejection fraction. JAMA Cardiol 2021:6:1267-74.
- 21. Pieske B, Tschöpe C, de Boer RA, et al. How to diagnose heart failure with preserved ejection fraction: the HFA-PEFF diagnostic algorithm: a consensus recommendation from the Heart Failure Association (HFA) of the European Society of Cardiology (ESC). Eur J Heart Fail 2020;

- T, et al. The diagnostic accuracy of plasma BNP and NTproBNP in patients re-12. Tsao CW, Aday AW, Almarzoog ZI, et ferred from primary care with suspected heart failure: results of the UK natriuretic peptide study. Eur J Heart Fail 2005;7:537-
  - 23. Pandev A. LaMonte M. Klein L. et al. Relationship between physical activity, body mass index, and risk of heart failure. J Am Coll Cardiol 2017;69:1129-42.
  - 24. Savji N, Meijers WC, Bartz TM, et al. The association of obesity and cardiometabolic traits with incident HFpEF and HFrEF, JACC Heart Fail 2018:6:701-9.
- 25. Reddy YNV, Carter RE, Obokata M, Redfield MM, Borlaug BA. A simple, evidence-based approach to help guide diagnosis of heart failure with preserved ejection fraction. Circulation 2018;138:861-70. JE. Heart failure with preserved ejec- 26. Yusuf S, Pfeffer MA, Swedberg K, et al. Effects of candesartan in patients with chronic heart failure and preserved leftventricular ejection fraction: the CHARM-Preserved trial. Lancet 2003;362:777-81.
  - 27. Rector TS, Carson PE, Anand IS, et al. Assessment of long-term effects of irbesartan on heart failure with preserved ejection fraction as measured by the Minnesota Living with Heart Failure Questionnaire in the Irbesartan in Heart Failure with Preserved Systolic Function (I-PRESERVE) trial. Circ Heart Fail 2012; 5:217-25.
  - 28. Cleland JG, Tendera M, Adamus J, Freemantle N. Polonski L. Taylor J. The perindopril in elderly people with chronic heart failure (PEP-CHF) study. Eur Heart I 2006:27:2338-45.
  - 29. Cleland JG, Tendera M, Adamus J, et al. Perindopril for elderly people with chronic heart failure: the PEP-CHF study. The PEP investigators. Eur J Heart Fail 1999;1:211-7.
  - 30. Solomon SD, McMurray JJV, Anand IS, et al. Angiotensin-neprilysin inhibition in heart failure with preserved ejection fraction. N Engl J Med 2019;381:1609-20. 31. Solomon SD, Rizkala AR, Lefkowitz
  - MP, et al. Baseline characteristics of patients with heart failure and preserved ejection fraction in the PARAGON-HF trial. Circ Heart Fail 2018;11(7):e004962. 32. Mentz RJ, Ward JH, Hernandez AF, et al. Angiotensin-neprilysin inhibition in patients with mildly reduced or preserved ejection fraction and worsening heart failure. J Am Coll Cardiol 2023;82:1-12.

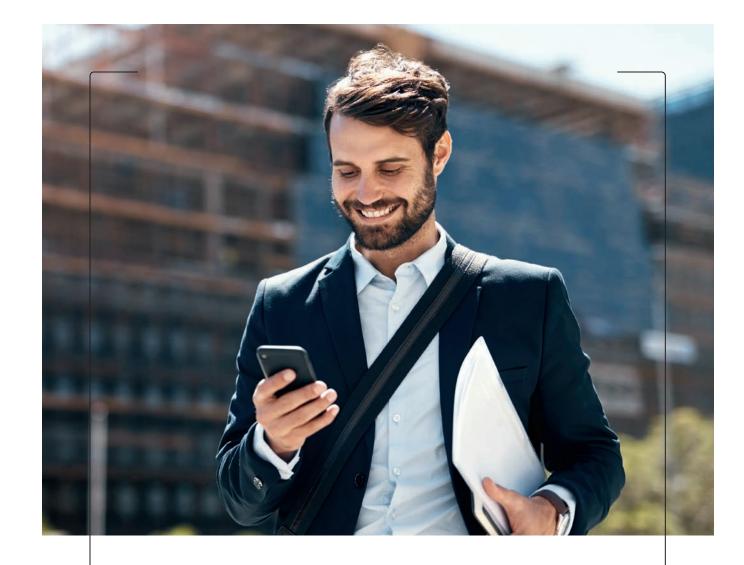
26 27 N ENGL | MED 392;2 NEIM.ORG | JANUARY 9, 2025 N ENGL | MED 392;2 NEIM.ORG | JANUARY 9, 2025

- Effect of sacubitril/valsartan vs standard medical therapies on plasma NT-proBNP concentration and submaximal exercise capacity in patients with heart failure and randomized clinical trial. JAMA 2021;326: 1919-29.
- 34. Edelmann F, Wachter R, Schmidt AG, et al. Effect of spironolactone on diastolic function and exercise capacity in patients Böhm M, et al. Beta-blockade with nebivowith heart failure with preserved ejection fraction: the Aldo-DHF randomized controlled trial. JAMA 2013;309:781-91.
- 35. Pitt B, Pfeffer MA, Assmann SF, et al. Spironolactone for heart failure with preserved ejection fraction. N Engl J Med 2014;370:1383-92.
- 36. Pfeffer MA, Claggett B, Assmann SF, et al. Regional variation in patients and outcomes in the Treatment of Preserved Aldosterone Antagonist (TOPCAT) trial. Circulation 2015;131:34-42.
- ejection fraction. N Engl J Med 2024;391:
- 38. Fu EL, Uijl A, Dekker FW, Lund LH, Savarese G, Carrero JJ. Association between β-blocker use and mortality/morbidity in patients with heart failure with
- 39. Lund LH, Benson L, Dahlström U, Edwith heart failure and preserved ejection fraction. JAMA 2014;312:2008-18.
- 40. Yanagihara K, Kinugasa Y, Sugihara S, et al. Discharge use of carvedilol is associated with higher survival in Japanese elderly patients with heart failure regardless of left ventricular ejection fraction. J Cardiovasc Pharmacol 2013;62:485-90.
- 41. Simpson J, Castagno D, Doughty RN, et al. Is heart rate a risk marker in patients with chronic heart failure and concomitant atrial fibrillation? Results from the MAGGIC meta-analysis. Eur J Heart 52. Packer M, Zile MR, Kramer CM, et al. guidelines for the diagnosis and treat-Fail 2015;17:1182-91.
- D, Messerli FH. Beta-blockers in heart Engl J Med. DOI: 10.1056/NEJMoa2410027.

- 33. Pieske B, Wachter R, Shah SJ, et al. failure with preserved ejection fraction: a meta-analysis. Heart Fail Rev 2015;20:
- 43. Fukuta H, Goto T, Wakami K, Kamiya T, Ohte N. Effect of beta-blockers on heart preserved ejection fraction: the PARALLAX failure severity in patients with heart failure with preserved ejection fraction: a meta-analysis of randomized controlled trials. Heart Fail Rev 2021;26:165-71.
  - 44. van Veldhuisen DJ, Cohen-Solal A, lol in elderly heart failure patients with impaired and preserved left ventricular ejection fraction: data from SENIORS (Study of Effects of Nebivolol Intervention on Outcomes and Rehospitalization in Seniors With Heart Failure). J Am Coll Cardiol 2009;53:2150-8.
- 45. Yamamoto K, Origasa H, Hori M. Effects of carvedilol on heart failure with preserved ejection fraction: the Japanese Cardiac Function Heart Failure With an Diastolic Heart Failure Study (J-DHF). Eur J Heart Fail 2013;15:110-8.
- 46. Cannata A, Mizani MA, Bromage DI, 37. Solomon SD, McMurray JJV, Vaduga- et al. A nationwide, population-based nathan M, et al. Finerenone in heart fail- study on specialized care for acute heart ure with mildly reduced or preserved failure throughout the COVID-19 pandemic. Eur J Heart Fail 2024;26:1574-84. 47. Anker SD, Butler J, Filippatos G, et al. Empagliflozin in heart failure with a preserved ejection fraction. N Engl J Med 2021;385:1451-61.
- 48. Solomon SD, McMurray JJV, Claggett reduced, midrange, and preserved ejec- B, et al. Dapagliflozin in heart failure tion fraction and advanced chronic kid- with mildly reduced or preserved ejection ney disease. Circ Heart Fail 2020;13(11): fraction. N Engl J Med 2022;387:1089-98. 49. Kosiborod MN, Abildstrøm SZ, Borlaug BA, et al. Semaglutide in patients ner M, Friberg L. Association between use with heart failure with preserved ejection of  $\beta$ -blockers and outcomes in patients fraction and obesity. N Engl J Med 2023; 389-1069-84
  - 50. Kosiborod MN, Petrie MC, Borlaug BA, et al. Semaglutide in patients with obesity-related heart failure and type 2 diabetes. N Engl J Med 2024;390:1394-407.
  - 51. Butler J, Shah SJ, Petrie MC, et al. Semaglutide versus placebo in people with obesity-related heart failure with preserved ejection fraction: a pooled analysis of the STEP-HFpEF and STEP-HFpEF 44. DM randomised trials. Lancet 2024;403:
- 42. Bavishi C, Chatterjee S, Ather S, Patel served ejection fraction and obesity. N Eur Heart J 2023;44:3627-39.

- 53. Abraham WT, Adamson PB, Bourge RC, et al. Wireless pulmonary artery haemodynamic monitoring in chronic heart failure: a randomised controlled trial. Lancet 2011;377:658-66.
- 54. Brugts JJ, Radhoe SP, Clephas PRD, et al. Remote haemodynamic monitoring of pulmonary artery pressures in patients with chronic heart failure (MONITOR-HF): a randomised clinical trial. Lancet 2023; 401:2113-23.
- 55. Shah SJ, Borlaug BA, Chung ES, et al. Atrial shunt device for heart failure with preserved and mildly reduced ejection fraction (REDUCE LAP-HF II): a randomised, multicentre, blinded, shamcontrolled trial. Lancet 2022;399:1130-40. 56. Stone GW, Lindenfeld J, Rodés-Cabau J, et al. Interatrial shunt treatment for heart failure: the randomized RELIEVE-HF trial. Circulation 2024;150:1931-43.
- 57. The EchoNoRMAL (Echocardiographic Normal Ranges Meta-Analysis of the Left Heart) Collaboration. Ethnic-specific normative reference values for echocardiographic LA and LV size, LV mass, and systolic function: the EchoNoRMAL study. JACC Cardiovasc Imaging 2015;8:656-65. 58. Galderisi M, Cosyns B, Edvardsen T, et al. Standardization of adult transthoracic echocardiography reporting in agreement with recent chamber quantification, diastolic function, and heart valve disease recommendations: an expert consensus document of the European Association of Cardiovascular Imaging. Eur Heart J Cardiovasc Imaging 2017:18:1301-10.
- 59. Atherton JJ, Sindone A, De Pasquale CG, et al. National Heart Foundation of Australia and Cardiac Society of Australia and New Zealand: guidelines for the prevention, detection, and management of heart failure in Australia 2018. Heart Lung Circ 2018;27:1123-208.
- 60. Tsutsui H, Ide T, Ito H, et al. JCS/JHFS 2021 guideline focused update on diagnosis and treatment of acute and chronic heart failure. J Card Fail 2021;27:1404-
- 61. McDonagh TA, Metra M, Adamo M, et al. 2023 focused update of the 2021 ESC Tirzepatide for heart failure with pre- ment of acute and chronic heart failure.

Copyright © 2025 Massachusetts Medical Society.



## Jobs for you, right to your inbox.

### Sign up for FREE physician job alerts today!

It's quick and easy to set up and can give you a valuable edge in finding your next job. Simply set your specialty and location and we'll automatically send you new jobs that match your criteria.



Get started now at: nejmcareercenter.org/newalert



**NEJMCareerCenter.org** 

### The NEW ENGLAND JOURNAL of MEDICINE

### **Classified Advertising Section**

#### **Sequence of Classifications**

Addiction Medicine Allergy & Clinical Immunology Ambulatory Medicine Anesthesiology Cardiology Critical Care Dermatology Emergency Medicine Endocrinology Family Medicine Gastroenterology General Practice Geriatrics Hematology-Oncology Hospitalist Infectious Disease Internal Medicine Internal Medicine/Pediatrics **Medical Genetics** 

Neonatal-Perinatal Medicine Nephrology Neurology Nuclear Medicine Obstetrics & Gynecology Occupational Medicine Ophthalmology Osteopathic Medicine Otolaryngology Pathology Pediatrics, General Pediatric Gastroenterology Pediatric Intensivist/ Critical Care Pediatric Neurology Pediatric Otolaryngology Pediatric Pulmonology Physical Medicine & Ŕehabilitation

Preventive Medicine
Primary Care
Psychiatry
Public Health
Pulmonary Disease
Radiation Oncology
Radiology
Rheumatology
Surgery, General
Surgery, Cardiovascular/
Thoracic
Surgery, Neurological
Surgery, Orthopedic
Surgery, Pediatric Orthopedic
Surgery, Pediatric

Surgery, Plastic

Surgery, Transplant

Surgery, Vascular

Urgent Care

Urology

Chiefs/Directors/
Department Heads
Faculty/Research
Graduate Training/Fellowships/
Residency Programs

Courses, Symposia,
Seminars
For Sale/For Rent/Wanted
Locum Tenens
Miscellaneous
Multiple Specialties/
Group Practice
Part-Time Positions/Other
Physician Assistant

#### **Classified Advertising Rates**

EJMCareerCenter.org

We charge \$11.20 per word per insertion. A 2- to 4-time frequency discount rate of \$8.35 per word per insertion is available. A 5-time frequency discount rate of \$7.95 per word per insertion is also available. In order to earn the 2- to 4-time or 5-time discounted word rate, the request for an ad to run in multiple issues must be made upon initial placement. The issues do not need to be consecutive. Web fee: Classified line advertisers may choose to have their ads placed on NEIM CareerCenter for a fee of \$140.00 per issue per advertisement. The web fee must be purchased for all dates of the print schedule. The choice to place your ad online must be made at the same time the print ad is scheduled. Note: The minimum charge for all types of line advertising is equivalent to 30 words per ad. Purchase orders will be accepted subject to credit approval. For orders requiring prepayment, we accept payment via Visa, MasterCard, and American Express for your convenience, or a check, All classified line ads are subject to the consistency guidelines of NEIM.

#### **How to Advertise**

All orders, cancellations, and changes must be received in writing. E-mail your advertisement to us at ads@nejmcareercenter.org, or fax it to 1-781-895-1045 or 1-781-893-5003. We will contact you to confirm your order. Our closing date is typically the Friday 20 days prior to publication date; however, please consult the rate card online at **nejmcareercenter.org** or contact the Classified Advertising Department at 1-800-635-6991. Be sure to tell us the classifica-

tion heading you would like your ad to appear under (see listings above). If no classification is offered, we will determine the most appropriate classification. Cancellations must be made 20 days prior to publication date. Send all advertisements to the address listed below.

#### **Contact Information**

The New England Journal of Medicine 860 Winter Street, Waltham, MA 02451-1412 E-mail: ads@nejmcareercenter.org Fax: 1-781-895-1045 Fax: 1-781-893-5003

Fax: 1-781-893-5003 Phone: 1-800-635-6991 Phone: 1-781-893-3800 Website: nejmcareercenter.org

Classified Advertising

### How to Calculate the Cost of Your Ad

We define a word as one or more letters bound by spaces. Following are some typical examples:

Bradley S. Smith III, MD = 5 words
Send CV = 2 words
December 10, 2007 = 3 words
617-555-1234 = 1 word
Obstetrician/Gynecologist = 1 word
A = 1 word
Dalton, MD 01622 = 3 words

As a further example, here is a typical ad and how the pricing for each insertion is calculated:

MEDICAL DIRECTOR — A dynamic, growthoriented home health care company is looking for a full-time Medical Director in greater New York. Ideal candidate should be board certified in internal medicine with subspecialties in oncology or gastroenterology. Willing to visit patients at home. Good verbal and written skills required. Attractive salary and benefits. Send CV to: E-mail address.

Physician Services

Positions Sought

Practices for Sale

This advertisement is 56 words. At \$11.20 per word, it equals \$627.20. This ad would be placed under the Chiefs/Directors/ Department Heads classification.

#### **Classified Ads Online**

Advertisers may choose to have their classified line and display advertisements placed on NEJM CareerCenter for a fee. The web fee for line ads is \$140.00 per issue per advertisement and \$240.00 per issue per advertisement for display ads. The ads will run online two weeks prior to their appearance in print and one week after. For online-only recruitment advertising, please visit nejmcareercenter.org for more information, or call 1-800-635-6991.

#### **Policy on Recruitment Ads**

All advertisements for employment must be non-discriminatory and comply with all applicable laws and regulations. Ads that discriminate against applicants based on sex, age, race, religion, marital status or physical handicap will not be accepted. Although the New England Journal of Medicine believes the classified advertisements published within these pages to be from reputable sources, NEJM does not investigate the offers made and assumes no responsibility concerning them. NEJM strives for complete accuracy when entering classified advertisements; however, NEJM cannot accept responsibility for typographical errors should they occur.

#### Classified Ad Deadlines

Classified Advertising

Issue	Closing Date
April 3	March 14
April 10	March 21
April 17	March 28
April 24	April 4

#### Hospitalist

HOSPITALIST POSITION — Position available in tertiary care center in Metro Detroit. H1-B Visa accepted. E-mail CV to: Iulniculescu@yahoo.com

SSM HEALTH CARE GROUP D/B/A SLUCARE PHYSICIAN GROUP — Is seeking multiple full-time Physicians (Hospitalists) in St. Louis, Missouri, to provide high quality medical care for hospital patients, conduct educational activities in required curriculums when assigned, and teach medical students, residents, and others in graduate health programs. Contact: Christine Coleman, Legal Counsel Manager, Employment, 12800 Corporate Hill, St. Louis, MO 63131; Christine.Coleman@ssmhealth.com

Find your next locum tenens hire at NEJM CareerCenter.

NEJMCareerCenter.org

#### Nephrology

NEPHROLOGYUSA — Represents Nephrology opportunities nationwide, with Group Practices and Hospitals. Excellent compensation, benefits with partnership, and joint venture potential. For additional information, call/text: (561)409-0320. E-mail: Brett@nephrologyusa.com; website: www.NephrologyUSA.com

KENTUCKY — Current opportunity exists for a BC/BE Nephrologist. This opening is located in beautiful Knox County, KY (HPSA). We offer an excellent salary and full benefit package. All viable candidates are encouraged to apply, especially 2025 and 2026 graduates. Interested candidates should e-mail their CVs to: ashutoshlohepsc@yahoo.com

Reach physicians nationwide.

Reach all specialties.

Reach more candidates.

NEJM CareerCenter

# Jobs for you, right to your inbox.

Sign up for **FREE** physician job alerts today!

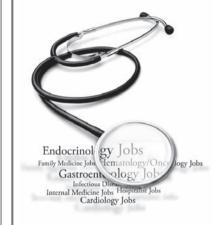
It's quick and easy to set up and can give you a valuable edge in finding your next job. Simply set your specialty and location and we'll automatically send you new jobs that match your criteria.

Get started now at: nejmcareercenter.org/newalert





# NEJM CareerCenter



### SEARCH AND APPLY FOR JOBS FROM YOUR iPHONE.

- Search or browse quality physician jobs by specialty and/or location
- Receive notification of new jobs that match your search criteria
- Save jobs with the touch of a button
- Email or tweet jobs to your network
- Apply for jobs directly from your phone!



Download or update the FREE iPhone app and start your search today!

**NEJMCareerCenter.org** 

### **WE ARE HIRING**

HIV Vaccine Clinical Research Leader



#### Join Us in Shaping the Future of Infectious Disease!

Play a pivotal role in leading and managing clinical trials for HIV and/or COVID-19 and be part of a pioneering team at URMC dedicated to making a global impact.

- Board Certified in Infectious Disease
- Eligible for a Faculty Appointment at URMC at the level of Associate Professor or above







Every day, The US Oncology Network helps 1,700+ dedicated physicians maintain their independence and deliver innovative, personalized



■ Learn about physician careers

physicianrecruiting@usoncology.com



### **Advancing Health and** Wellness for Everyone in **Our Community**

At Berkshire Health Systems, "everyone" means our dedicated employees, too.

Experience the Berkshire difference – a fulfilling career and a balanced lifestyle in the hills of Western Massachusetts. Be part of a team that invests in your success!

### FOR MORE INFORMATION, PLEASE CONTACT:

Michelle Maston, Physician Recruiter

Phone: (413) 395-7689 Email: mmaston@bhs1.org



TO LEARN MORE ABOUT OUR TEAM SCAN THE QR CODE AND APPLY TODAY!



# Berkshire Health Systems





## Find your future. Find your team.

Sutter Health is one of the nation's leading community-based, not-for-profit health care networks, comprising hospitals, physician organizations, and other health care services. Our award-winning facilities are located throughout California, from the Pacific Coast to the Sierra Foothills, serving more than 100 communities statewide.

NEJMCareerCenter.org



### What We Offer

- Competitive compensation and benefits package.
- An idyllic California location.
- A physician-led philosophy.
- Not-for-profit and community-focused healthcare.
- · Strength through diversity.
- Innovation and connectedness.



Join us at Sutter Health—where your passion meets purpose.

To explore all of our career opportunities, visit:

jobs.sutterhealthclinicians.org

### Section Chief - Carilion Clinic,

a leading healthcare provider in Southwest Virginia, is seeking applicants for the position of Chief of the Section of Infectious Diseases in the department of Medicine.

This leadership role offers a unique opportunity to shape the future of infectious disease care, research, and education within a vibrant academic medical center. The successful candidate will also have appointment with the Virginia Tech Carilion School of Medicine.

Visit our website at

<u>Carilionclinic.org</u> or send CV to

<u>Kbfarrell@carilionclinic.org</u>



#### Electrophysiologist

North Suffolk Cardiology is seeking an electrophysiologist to join their rapidly growing practice. Excellent compensation package.

North Suffolk Cardiology (NSC), an affiliate of Stony Brook University Hospital, is a full-service, outpatient, cardiology physician practice, offering a wide range of expertise in cardiovascular health and wellness. North Suffolk Cardiology has four office locations that span the north Suffolk region of Long Island, and fourteen highly specialized, well-trained physicians and 11 advanced practice providers who see over 40,000 patient visits per year-making NSC the largest cardiology physician practice on the north shore.

NSC provides comprehensive cardiovascular care by using state-of-the-art technology in PET/CT, SPECT, echo/ vascular ultrasound services, as well as education in nutrition and lifestyle management to promote proper cardiovascular health. NSC offers interventional procedures to treat coronary artery disease, heart valve disorders, and other heart conditions, and also houses a device clinic that offers holter and event monitoring for patients with heart rhythm disorders. Intensive cardiac rehab services are also offered on-site for patients who are rehabilitating after a experiencing significant cardiac event and procedure.

Apply at: www.stonybrookmedicine.edu/ community-medical/careers

Enter key word: Physician North Suffolk Cardiology

### NEJM CareerCenter

SEARCH AND APPLY FOR JOBS FROM YOUR IPHONE.

- Search or browse quality physician jobs by specialty and/or location
- Receive notification of new jobs that match your search criteria
- · Save jobs with the touch of a button
- · Email or tweet jobs to your network
- Apply for jobs directly from your phone!



Download or update the FREE app and start your search today!

**NEIMCareerCenter.org** 



Our trusted medical experts partner together to provide high-quality, affordable, and personalized care to patients and communities throughout the Mountain West. And when it comes to the moments that matter most, we have the expertise, the most advanced technology, and the best treatment options to create healthier communities and help our patients and physicians thrive.

providersourcing@imail.org | PhysicianJobsIntermountain.org



Non-Invasive Cardiologist

North Suffolk Cardiology is seeking a non-invasive cardiologist to join their rapidly growing practice. The ideal candidate is BE/BC in cardiology, nuclear cardiology, and echocardiography. Excellent compensation package.

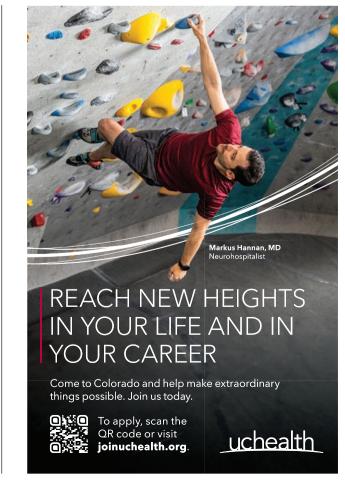
North Suffolk Cardiology (NSC), an affiliate of Stony Brook University Hospital, is a full-service, outpatient, cardiology physician practice, offering a wide range of expertise in cardiovascular health and wellness. North Suffolk Cardiology has four office locations that span the north Suffolk region of Long Island, and fourteen highly specialized, well-trained physicians and 11 advanced practice providers who see over 40,000 patient visits per year - making NSC the largest cardiology physician practice on the north shore

NSC provides comprehensive cardiovascular care by using state-of-the-art technology in PET/CT, SPECT, echo/ vascular ultrasound services, as well as education in nutrition and lifestyle management to promote proper cardiovascular health. NSC offers interventional procedures to treat coronary artery disease, heart valve disorders, and other heart conditions, and also houses a device clinic that offers holter and event monitoring for patients with heart rhythm disorders. Intensive cardiac rehab services are also offered on-site for patients who are rehabilitating after a experiencing significant cardiac event and procedure.

Apply at: www.stonybrookmedicine.edu/ community-medical/careers Enter key word: Physician North Suffolk Cardiology **NEJMCare** 









The Warren Alpert Medical School of Brown University, Rhode Island and The Miriam Hospitals, Providence, Rhode Island, seek applications for the position of Brown Director of Kidney Disease and Hypertension. The successfu candidate must qualify for a full-time medical faculty position at the rank of Associate Professor or Professor in the Department of Medicine at The Warren Alpert Medical School of Brown University

#### Minimum Requirements include: The applicant must:

- Hold an M.D. or D.O. degree from an LCME or equivalent-accredited medical school
- Hold the rank of Professor or Associate Professor of Medicine in their current institution
- Be board certified in Nephrology.
- Maintain a role and/or engage in work of a national/international impact in scholarly activity, teaching or research in Nephrology.
- Demonstrate a strong clinical and leadership background in the practice
- Demonstrate excellence in patient care and teaching

#### Highly Desirable qualifications include:

• Experience in management and administration at a major medical

#### Preferred qualifications include:

• The applicant's research experience is complementary to existing clinical and laboratory resources and investigation at Brown

As EO/AA employers, Brown University and its affiliates provide equal opportunity and prohibit discrimination, harassment and retaliation based upon a person's race, color, religion, sex, age, national or ethnic origin, disability, veteran status, sexual orientation, gender identity, gender expression, or any other characteristic protected under applicable law, and caste, which s protected by our University policies. Review of applications will begin immediately and will continue until the position is filled or the search is closed.

Applications are now being accepted. Please apply online via the Brown Interfolio site at: http://apply.interfolio.com/161863

We ask that all applicants submit their CV and a letter describing their interest in the position. Applicants are asked to also submit a diversity statement that discusses past or future contributions to inclusive excellence in areas of research, teaching and/or outreach

### Come join our team of Hospitalists!

(day and night, teaching and non-teaching opportunities)

Harvard Medical Faculty Physicians at Beth Israel Deaconess Medical Center - Boston, MA

The Hospital Medicine team at Beth Israel Deaconess is seeking Physicians and experienced Advanced Practice Professionals (APPs) for day and night, teaching and non-teaching opportunities at its Harvard-affiliated teaching hospital in Boston and at community hospitals in Milton, Needham and Plymouth. A medical school faculty appointment may also be possible. To learn more or apply, please contact Dr. Li and Dr.

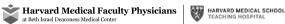
Joseph Li, MD - Chief of Hospital Medicine JLi2@bidmc.harvard.edu

Rusty Phillips, MD - Director of Recruitment wphillip@bidmc.harvard.edu



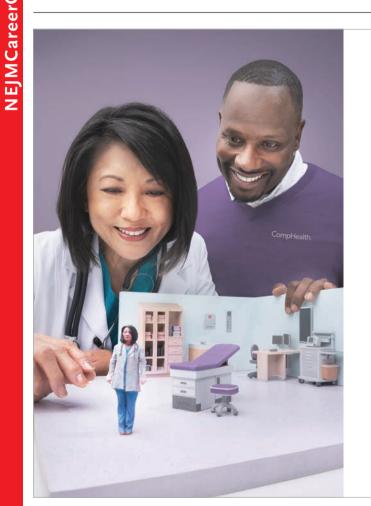
Scan this QR Code to download our Hospital Medicine brochure and learn more about our aroup and our professional development opportunities.

We are an equal opportunity employer and all qualified applicants will receive consideration for employment without regard to race, color, religion, sex, national origin, disability status, protected veteran status, gender identity, sexual orientation, pregnancy and pregnancy-related conditions or any other characteristic protected by law.









# Build your career your way.

Finding your way back to loving medicine starts with a career built around your life, your preferences, and your passions. Our specialty-specific recruiters are ready to go to the mat to find you the job with all the little details that matter to you.



Learn More

CompHealth.

HEALTH O P P O R T U N I T I E S EMERSON



# Location, Location, Location

Emerson Health has several opportunities for board-certified or board-eligible physicians to join several practices located throughout our service area. Emerson has employed as well as private practice opportunities.

At Emerson, you will find desirable practice locations, strong relationships with academic medical centers, superb quality of life, competitive financial packages, and more.

### **Emerson Health Opportunities:**

#### Anesthesiology

- Physician
- CRNA's

#### **Emergency Medicine**

- Physician
- Advanced Practice Professionals

#### Hospitalist

- Medical Director
- Daytime and Nocturnist
- Pediatric Hospitalist
- Moonlighters

#### **General Surgeon**

Interest in Breast Surgery

#### **OB/GYN**

#### **Plastic Surgeon**

#### **Primary Care**

- Internal Medicine
- Internal Medicine/Pediatrics

#### **Psychiatry**

- Physician
- Moonlighters

#### Pulmonary & Critical Care

Critical Care Moonlighters

#### **Urgent Care**

- Physician
- Advanced Practice Professionals
- Moonlighters

#### **About Concord, MA** and Emerson Health

Emerson Health is a regional health care system providing advanced medical services to more than 300,000 people in 25 towns. We make high-quality healthcare more accessible to those who live and work in our community at Emerson Hospital in Concord, health centers in Bedford, Groton, Sudbury, Westford and Concord and Urgent Care settings in Hudson, Littleton and Maynard.

Emerson has strategic alliances with several academic centers in Boston including Mass General Brigham and Massachusetts Eye and Ear Infirmary.

Concord is known for its rich history, revolutionary war sites and many famous authors. The surrounding communities are among the best places to live in Massachusetts with several top-ranked school systems in the state and is located just 20 miles Northwest of Boston.

### For more information please contact:

**Diane Forte Willis** 

Director of Physician Recruitment and Relations

dfortewillis@emersonhosp.org Phone: 978-287-3002

Fax: 978-287-3600



emersonhealth.org

NEJMCareerCenter.org

